Letter of Resignation

February 21, 2019

Municipal Review Committee, Inc. Board of Directors 395 State Street Ellsworth, Maine 04605

Dear MRC Board of Directors:

It has been a privilege to serve the MRC as its Executive Director since January 1, 1995. It is with great difficulty that I submit this letter of resignation, effective March 1, 2019, for your consideration. To serve the interests of the member communities through the advancement of the MRC mission of ensuring affordable, long term, environmentally sound disposal of MSW has been an honor.

The advancement of the MRC mission through the years required the hard work and cooperation of many public and private sector project partners. I am proud of our collective accomplishments and successes. Success is typically measured in dollars earned and tons processed. My personal lasting value of these successes is the enrichment realized as a result the relationships formed with so many involved. I am forever blessed by the many friendships made.

In its effort to advance the MRC mission beyond 2018, the MRC accepted the responsibility that it must create the best plan – meaning the option which provided the highest probability of long-term success. MRC's plan for 2018 was just that. However, the plan chosen was also recognized as the most difficult one. Undaunted, we forged ahead absent full comprehension of just how long and difficult the journey would turn out to be. Perhaps it was just as well.

What an incredible journey it has been! Today we are finishing the journey's final steps to continue the MRC mission to the next generation. The new advanced MSW recycling and processing facility will to be brought into service to our region in the coming weeks and months. At the present time, we witness the final piece of the MRC Plan for 2018 being implemented. A plan that took nearly a decade to make happen.

Looking forward, the MRC role will again evolve as the new relationship with its new long-term contract partner is in its infancy, much as MRC's fledgling partnership with PERC was in 1995. With that in mind, this is the right time to step down while also making myself available to support the MRC with its management transition for the next six months. I sincerely look forward to additional opportunities to work with all involved to ensure that the MRC Plan for 2018 succeeds.

Thank you for the opportunity to serve the MRC. The memories and the friendships will always be cherished.

Respectfully yours,

Gregory A. Lounder