## CommonWealth

The Municipal Review Committee, Inc. (the MRC)
Attn.: Michael Carroll, Executive Director
20 Godfrey Drive, Suite 213
Orono, Maine 04473
RE: Joining Member Assets Managed by the MRC in the First Quarter of 2020: Financial Statements and Distributions

Dear Members of the Committee:

CommonWealth Resource Management Corporation (CRMC) herein presents financial statements and cash distributions payable through the first quarter of 2020 for the assets of the Joining Members held by the MRC. The Joining Members include 84 municipalities and public entities that have elected to enter into Joinder Agreements with the MRC for management of their MSW and related funds and assets on and after April 1, 2018. The assets include a site and related infrastructure in Hampden, Maine, owned by the MRC on behalf of the Joining Members, which site (the Site) is being leased to Coastal Resources of Maine, LLC (Coastal) pursuant to a Restated and Amended Site Lease. Coastal operates a processing facility on the Site (the Hampden Facility) that accepts MSW from the Joining Members in accordance with a Master Waste Supply Agreement between Coastal and the MRC. The MRC also manages reserve funds being held on behalf of the Joining Members consistent with the Joinder Agreements.

In December 2019, the MRC selected First National Bank and First National Wealth Management (together, First NB) as its investment manager and began the process of transferring its accounts to First NB from the three banks where they had previously been managed: People's United Bank (PUB), Bangor Savings Bank (BSB) and Key Bank. At this time, the MRC has completed the transfer of all assets to First NB from PUB and Key Bank. A nominal balance remains in one account at BSB as indicated herein.

In February 2020, the MRC entered in an agreement to provide $\$ 1.5$ million to Coastal as an interim short-term loan to support Coastal's cash flow. The MRC transferred the proceeds of the loan to its Custody Account, from which funding is provided to Coastal in response to specific requisitions and payment requests. The MRC anticipates that Coastal will repay the MRC's interim short-term loan in the second quarter of 2020 from the proceeds of additional debt to be provided by existing holders of the bonds used to finance construction of the Hampden Facility.

Regarding the administration of funds on behalf of Joining Members, CRMC offers the following recommendations:

1. Distribute $\mathbf{\$ 1 2 1 , 8 5 8 . 0 7}$ to Joining Members to reduce the effective net disposal costs by $\$ 5$ per ton for Joining Members that were Equity Charter Municipalities, and by $\$ 3$ per ton for those Joining Members that were New Charter Municipalities, per Exhibit B to the Joinder Agreements, and to reimburse fees not being collected as a result of current arrangements.
2. Transfer $\mathbf{\$ 3 4 6 , 4 7 6 . 0 0}$ from the Target Value Reserve Fund (held within the Tip Fee Stabilization Fund) to the Custody Account in order to fund (a) the distribution amount of $\$ 121,858.07$ referenced in Item 1 above; and (b) an additional payment of $\$ 221,476.00$ to Sargent Corporation related to work on the access road to the Hampden Facility.

The remainder of this letter provides the basis for these recommendations, including

- Financial statements for the MRC Joint Venture with the Joining Members as of April 1,2020 and prior quarters (Tables 1 and 2).
- Basis for distributions to Joining Members (Table 3).

This letter also presents the resources available to meet the reserve fund requirements of the Joinder Agreements.

## MRC quarterly financial statements

Table 1 presents balance sheets for the end of the first quarter of 2020 and preceding quarters in a format that reflects the financial statements prepared by the MRC's auditor. As shown, as of April 1, 2020:

- The Custody Account balance included $\mathbf{\$ 3 8 0 , 5 0 0 . 4 1}$ held at First NB and $\mathbf{\$ 9 1 4 . 0 8}$ held at Bangor Savings Bank pending transfer to First NB. Note that the Custody Account has been used as an escrow account to hold the proceeds of the interim short-term loan provided by the MRC to Coastal. As of April 1, 2020, \$367,312.38 of the balance in the Custody Account at First NB consisted of loan proceeds not yet used to fund Coastal expenses and requisitions, with the remaining $\mathbf{\$ 1 3 , 1 8 8 . 0 3}$ being the unencumbered cash balance. As of April 15, 2020, all of the loan proceeds had been withdrawn to fund Coastal requisitions, and the Custody Account balance was \$13,163.03.
- The value of the Tip Fee Stabilization Fund was $\mathbf{\$ 7 , 8 3 2 , 5 7 5 . 4 0}$, which includes $\mathbf{\$ 7 , 8 0 9 , 0 7 7 . 8 0}$ in market value of investments and cash in the form of fixed income assets (US Treasury bills, US agency bonds and commercial bank CDs) and $\mathbf{\$ 2 3}, 497.60$ in accrued interest. The entire Tip Fee Stabilization Fund has now been transferred from PUB to First NB.

The MRC is required under the Site Lease to maintain a minimum balance in the Tip Fee Stabilization Fund of assets having a market value of at least $\$ 4.0$ million. The holdings listed above satisfy the minimum balance requirement.

Note per Tables 1 and 2 that, in the first quarter, the Fund earnings were more than offset by depreciation of the market value of the fixed assets in the Fund. For this reason, CRMC has not recommended that the MRC transfer interest earnings from the Fund to the MRC Operating Account as it has in past quarters.

- The balance in the Operating Budget Stabilization Fund, held in a liquid money market account at First NB, was $\mathbf{\$ 5 , 4 5 8 . 6 1}$. The entire Operating Budget Stabilization Fund has now been transferred from PUB to First NB.
- The total balance in the Cash Collateral Agency Account, which serves as the Delivery Sufficiency Fund under the Master Waste Supply Agreement, was $\mathbf{\$ 1 , 5 3 9 , 6 4 0 . 2 8}$, all held at First NB in the name of Coastal Resources of Maine, LLC for benefit of the MRC, with market value as follows:
- \$1,538,712.73 held at First NB in the form of a US Treasury bill maturing on May 21, 2020; a US Treasury Note maturing on August 31, 2020; and $\$ 31,825.00$ in a First NB money market.
- $\mathbf{\$ 9 2 8 . 1 5}$ in accrued interest from fixed income assets

As referenced above, in February 2020, the MRC entered in an agreement to provide $\mathbf{\$ 1 . 5}$ million to Coastal as an interim short-term loan to support cash flow. To implement the loan, the MRC made transfers from the Cash Collateral Account to the Custody Account of $\$ 900,000.00$ on March 6, 2020, and $\$ 600,000.00$ on March 27, 2020. The MRC anticipates that the loan will be repaid to the Cash Collateral Account in the second quarter of 2020. As of April 1, 2020, Coastal had drawn $\$ 1,132,687.62$ for payments and requisitions, with $\$ 367,312.38$ remaining encumbered in the Custody Account. The full loan amount was drawn by April 13, 2020. An update on the status of the loan will be provided at the Board meeting.

The Site Lease includes a provision that the MRC maintain a minimum balance of $\$ 3,000,000.00$ in the Cash Collateral Account to secure certain of its obligations thereunder. To accommodate the implementation of the loan, Coastal and its lenders consented to a limited conditional waiver of the minimum balance provision while the loan is outstanding.

The Site Lease allows the MRC to direct Coastal to transfer funds out of the Cash Collateral Account to the MRC Operating Account on a quarterly basis to the extent that the account balance exceeds the minimum balance requirement. The MRC has
set a policy to limit the amounts of such transfer in order to maintain a margin of $\$ 25,000$ above the minimum balance. The margin provides assurance that the balance of the Account will not drop below the minimum balance in the event of fluctuations in the market value of fixed assets held in the Account. Note in this context that if the loan principal amount of $\$ 1,500,000.00$ were added to the Account market value of $\$ 1,538,712.73$, the total value would be sufficient to allow transfer of $\mathbf{\$ 1 3 , 0 0 0}$ from the Cash Collateral Agency Account to the Operating Fund while maintaining a margin of not less than $\$ 25,000$ above the minimum balance requirement of $\$ 3.0$ million. The language of the documents governing the loan and the Cash Collateral Account, however, are not clear as to whether such a transfer would be allowed during the period while the minimum balance requirement has been waived. Therefore, CRMC recommends that the MRC defer the potential transfer of $\mathbf{\$ 1 3 , 0 0 0}$ from the Cash Collateral Agency Account to the Operating Fund until the next quarterly meeting or until such a transfer would clearly be allowed.

Table 1 shows accounts receivable in the amount of $\mathbf{\$ 5 4 6 . 4 6}$ for tip fees collected by Coastal and payable to the MRC under Section 6 of Exhibit B to the Master Waste Supply Agreement that have not yet been received by the MRC.

Table 1 shows the book value of $\mathbf{\$ 6 , 2 0 3 , 4 5 7 . 2 2}$ for the Site owned by the MRC, as improved for development of the Hampden Facility, on the basis of past expenditures for site acquisition and infrastructure development. The book value at the end of the quarter reflects adjustments consistent with those recommended by the auditor and subsequently reconciled with recent invoices. The accounts payable include an invoiced progress payment for $\$ 160,449.92$, release of $\$ 61,026.08$ in retainage associated with the progress payment (making a total of $\$ \mathbf{2 2 1 , 4 7 6 . 0 0}$ payable), and $\$ 83,084.63$ in retainage payments to be held through the end of 2020. CRMC recommends that the total payable be funded through a transfer of $\mathbf{\$ 2 2 1}, \mathbf{4 7 6}$ from the Tip Fee Stabilization Fund.

The Net Position of the joint venture includes the amounts in the accounts listed above net of the amounts payable.

Table 2 presents the additions (revenues) and deductions (expenditures) of the joint venture for the first quarter of 2020 and preceding quarters. The excess of revenues over expenditures, as adjusted for changes in balance sheet items, is reconciled with the change in the Net Position over each quarter. Table 2 also shows transfers to the MRC Operating Fund in prior quarters.

## Distributions, payments and amounts payable

Table 3 shows the basis for the $\mathbf{\$ 1 2 1 , 8 5 8 . 0 7}$ in distributions payable by the MRC to Joining Members as follows

- \$80,766.67 for distribution to Joining Members to reduce the effective net disposal costs by $\$ 5$ per ton for those Joining Members that were Equity Charter Municipalities and by $\$ 3$ per ton for those Joining Members that were New Charter Municipalities and for the Town of Oakland.

In the Joinder Agreements, Exhibit B, Section 2(c), the MRC is obligated to make such distribution payments in the first 36 months after the Commercial Operation Date, which occurred on November 1, 2019. The MRC set aside a budget allocation of $\$ 1.5$ million to make such distribution payments. If the recommended distribution is included, the amount distributed to date is $\mathbf{\$ 2 1 2 , 0 3 7 . 8 2}$.

- $\mathbf{\$ 4 1 , 0 9 1 . 4 0}$ for payment to the Cities of Bangor and Brewer and the Towns of Hampden and Orono, for per-ton distributions and budgeted fees not collected as a consequence of interim transportation arrangements that continued during the quarter.

To fund these payments, CRMC recommends that the MRC transfer $\mathbf{\$ 1 2 5 , 0 0 0}$ from the Target Value Reserve Fund (held within the Tip Fee Stabilization Fund) to the Custody Account. The transfer amount of $\$ 125,000$ represents $1 / 12$ th of the $\$ 1.5$ million set aside in the Target Value Reserve Fund, corresponding to three of the 36 months over which the fund is budgeted for distributions.

## Reserve fund requirements and resources

As of January 1, 2020, the MRC was able to satisfy the requirements for reserve funds in Exhibit B, Section 2 of the Joinder Agreements as follows:

| Reserve fund requirement | Resources |
| :--- | :--- |
| $\$ 5.0$ million for actual expenditures <br> for acquisition of the site and <br> development of related infrastructure | Satisfied by expenditures in 2016 and 2017 |
| $\$ 1.167$ million as the Closure Reserve <br> Fund | Satisfied by funding expenditures from the <br> Operating Fund |
| $\$ 3.0$ million for the Delivery <br> Sufficiency Reserve Fund | The minimum balance requirement was waived <br> by Coastal with the consent of its lenders as a <br> condition precedent to the short-term interim <br> loan to Coastal. |
|  |  |


| Up to \$7.0 million as the Building <br> Reserve | Satisfied a covenant to keep a minimum balance <br> of $\mathbf{\$ 4 . 0}$ million in the Tip Fee Stabilization <br> Fund, by $\mathbf{\$ 1 . 5}$ million in the Cash Collateral <br> Agency Account (after waiver of the minimum <br> balance requirement by Coastal with the consent <br> of its lenders) and by available cash in the Tip <br> Fee Stabilization Account. |
| :--- | :--- |
| \$1.0 million for Bridge Waste <br> transportation costs held in Tip Fee <br> Stabilization Fund and Custody <br> Account (Table 4) | The cost reimbursement period has ended and <br> remaining funds are now included in the Target <br> Value Reserve Fund. |
| Target Value Reserve Fund | $\$ 1,500,000$ reserved <br> $\$ 125,000$ transferred in $1 Q$ |
|  | $\underline{\$ 125,000 \text { transfer recommended in 2Q 2020 }}$ |

If you have any further questions, please feel free to contact me.

> Sincerely,


George H. Aronson
Principal
Attachments Tables 1 through 3


| Table 2 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Joint Venture of the Joining Members of the |  |  |  |  |  |  |
| Municipal Review Committee, Inc. |  |  |  |  |  |  |
| Statement of Governmental Fund Revenues, Expenditures and |  |  |  |  |  |  |
| Changes in Fund Balance/Statement of Activities |  |  |  |  |  |  |
| Quarterly basis, 4Q 2018 through 1Q 2020, audited through 2Q 2018 |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  | Unaudited | Unaudited | Unaudited | Audited | Audited | Audited |
| Period | 1Q 2020 | 4Q 2019 | 3Q 2019 | 2Q 2019 | 1Q 2019 | 4Q 2018 |
| from | 1-Jan-20 | 1-Oct-19 | 1-Jul-19 | 1-Apr-19 | 1-Jan-19 | 1-Oct-18 |
| to | 1-Apr-20 | 1-Jan-20 | 1-Oct-19 | 1-Jul-19 | 1-Apr-19 | 1-Jan-19 |
| ADDITIONS (revenue) |  |  |  |  |  |  |
| Revenue from operations |  |  |  |  |  |  |
| New receivable from Coastal | 156.00 | 207.76 | 234.61 | 182.70 | 133.93 | 597.98 |
| Revenue from investments |  |  |  |  |  |  |
| Interest and dividend income net of fees |  |  |  |  |  |  |
| Custodial Account | 58.19 | 234.90 | 427.66 | 1,355.13 | 2,291.46 | 2,840.41 |
| Cash Sweep Account (closed 2Q 2019) |  | - |  | (800.00) | $(1,200.00)$ | $(1,200.00)$ |
| Tip Fee Stabilization Fund - net earnings | 46,999.45 | 30,734.46 | 61,170.72 | 32,255.82 | 17,854.85 | 54,332.15 |
| Tip Fee Stabilization Fund - interest accrued | $(14,355.09)$ | 13,980.66 | $(15,395.93)$ | 1,814.69 | 16,861.89 | $(17,302.18)$ |
| Tip Fee Stabilization Fund - appreciation (depreciation) | $(40,068.12)$ |  | $(1,122.19)$ | 28,984.86 | 22,394.45 | 5,399.16 |
| Op Budget Stabilization Fund - net earnings | (80.95) | 23.11 | 335.51 | 426.83 | 500.76 | 443.64 |
| Cash Collateral Account - net earnings | 19,996.21 | 14,106.26 | 14,461.47 | 18,184.68 | 2,533.31 | 2,707.86 |
| Cash Collateral Account - interest accrued | $(3,627.52)$ |  |  |  |  |  |
| Cash Collateral Account - appreciation (depreciation) | $(1,906.07)$ |  |  |  |  |  |
| Promissory Note (interim loan to Coastal) |  |  |  |  |  |  |
| Accrued interest | 8,125.00 |  |  |  |  |  |
| Accrued reimbursement of costs at maturity | 37,981.00 |  |  |  |  |  |
| TOTAL REVENUE (ADDITIONS) | 53,278.10 | 59,287.15 | 60,111.85 | 82,404.71 | 61,370.65 | 47,397.31 |
|  |  |  |  |  |  |  |
| DEDUCTIONS (expenditures) |  |  |  |  |  |  |
| Joining Member distributions and reimbursements | 141,627.95 | 161,670.27 | 214,771.65 | 200,445.21 | 239,549.13 | 243,524.56 |
| Distributions to Charter Municipality(Lincoln) |  |  |  |  | 35,238.02 | $(35,238.02)$ |
| Transfer to Operating Fund | 119,580.71 | 162,413.15 | 172,184.84 | 17,139.20 | - | 1,000.00 |
| TOTAL EXPENDITURES (DEDUCTIONS) | 261,208.66 | 324,083.42 | 386,956.49 | 217,584.41 | 274,787.15 | 209,286.54 |
| EXCESS OF ADDITIONS OVER DEDUCTIONS |  |  |  |  |  |  |
|  | $(207,930.56)$ | (264,796.27) | $(326,844.64)$ | $(135,179.70)$ | (213,416.50) | (161,889.23) |
|  |  |  |  |  |  |  |
| ADJUSTMENTS |  |  |  |  |  |  |
| Change in cash distributions and amounts payable | $(35,914.60)$ | (52,850.66) | 21,228.92 | $(184,638.92)$ | 75,113.05 | (91,745.54) |
| Received (change in receivables) |  |  | (234.61) | (580.30) |  | 580.30 |
| Paid to Hampden Water District |  |  |  | (202,375.00) |  |  |
| Change in book value of Hampden site improvements | 160,449.92 | - | 55,578.38 | 444,130.42 |  |  |
| Total adjustments | 124,535.32 | (52,850.66) | 76,572.69 | 56,536.20 | 75,113.05 | (91,165.24) |
|  |  |  |  |  |  |  |
| Adjusted Excess of Additions over Deductions | $(83,395.24)$ | (317,646.93) | (250,271.95) | (78,643.50) | (138,303.45) | (253,054.47) |
|  |  |  |  |  |  |  |
| CHANGE IN NET POSITION |  |  |  |  |  |  |
| End of period | 16,715,467.98 | 16,798,863.22 | 17,116,510.15 | 17,366,782.10 | 17,445,425.60 | 17,583,729.05 |
| Start of period | 16,798,863.22 | 17,116,510.15 | 17,366,782.10 | 17,445,425.60 | 17,583,729.05 | 17,836,783.52 |
| Change in Net Position over Period | $(83,395.24)$ | $(317,646.93)$ | $(250,271.95)$ | $(78,643.50)$ | $(138,303.45)$ | $(253,054.47)$ |
|  |  |  |  |  |  |  |
|  | - | - | - | - | - | - |


| Table 3 |  |  |  |  |  |  |  |  |  |  |  |  | Tip Fee |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MRC Distributions to Joining Members per Joinder Agreements, Exhibit B, Section 2(c) |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  | Tonnage Adjustments | Tonnage Total |  |  |  | Distribution adjustments | Adjusted total |  |
| Joining Members | EDA | Equity/New | Tons by month |  |  |  |  | Rate |  | Distribution |  |  | $\$ 2.21$ <br> per ton |
|  |  |  | Jan-20 | Feb-20 | Mar-20 |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Abbott | 140 | New | 10.34 | 12.49 | 13.05 |  | 35.88 | \$ | 3.00 | 107.64 |  | 107.64 |  |
| Albion | 900 | Equity | 56.59 | 54.12 | 58.34 |  | 169.05 | \$ | 5.00 | 845.25 |  | 845.25 |  |
| Alton | 290 | Equity | 23.60 | 20.71 | 30.00 |  | 74.31 | \$ | 5.00 | 371.55 |  | 371.55 |  |
| Piscataquis Co (Atkinson) | 131 | Equity | 10.96 | 8.93 | 11.14 |  | 31.03 | \$ | 5.00 | 155.15 |  | 155.15 |  |
| Bangor | 28,000 | Equity | 893.41 | 762.48 | 865.05 |  | 2,520.94 | \$ | 5.00 | 12,604.70 |  | 12,604.70 |  |
| Bar Harbor | 5,056 | Equity | 214.59 | 189.92 | 217.20 |  | 621.71 | \$ | 5.00 | 3,108.55 |  | 3,108.55 |  |
| Belfast | 700 | New | 55.07 | 49.34 | 56.35 |  | 160.76 | \$ | 3.00 | 482.28 |  | 482.28 |  |
| Blue Hill/Surry | 4,000 | Equity | 287.75 | 247.78 | 282.40 |  | 817.93 | \$ | 5.00 | 4,089.65 |  | 4,089.65 |  |
| Boothbay Region | 4,500 | Equity | 315.74 | 217.92 | 269.54 |  | 803.20 | \$ | 5.00 | 4,016.00 |  | 4,016.00 |  |
| Bowerbank | 33 | New | 2.73 | 2.26 | 2.82 |  | 7.81 | \$ | 3.00 | 23.43 |  | 23.43 |  |
| Bradley | 400 | Equity | 48.90 | 33.80 | 37.46 |  | 120.16 | \$ | 5.00 | 600.80 |  | 600.80 |  |
| Brewer | 5,275 | Equity | 201.15 | 184.78 | 220.06 |  | 605.99 | \$ | 5.00 | 3,029.95 |  | 3,029.95 |  |
| Brooks | 417 | Equity | 39.20 | 36.78 | 52.77 |  | 128.75 | \$ | 5.00 | 643.75 |  | 643.75 |  |
| Brownville | 575 | Equity | 48.71 | 35.45 | 36.75 |  | 120.91 | \$ | 5.00 | 604.55 |  | 604.55 |  |
| Bucksport | 1,000 | Equity | 65.13 | 58.51 | 68.59 |  | 192.23 | \$ | 5.00 | 961.15 |  | 961.15 |  |
| Burlington/Lowell | 260 | Non | 20.14 | 17.37 | 27.38 |  | 64.89 | \$ | - | - |  | - | \$143.41 |
| Carmel | 1,150 | Equity | 87.62 | 88.67 | 113.53 |  | 289.82 | \$ | 5.00 | 1,449.10 |  | 1,449.10 |  |
| Castine | 200 | New | 8.33 | 8.26 | 14.51 |  | 31.10 | \$ | 3.00 | 93.30 |  | 93.30 |  |
| Central Penobscot | 2,500 | Equity | 121.30 | 145.16 | 1.34 |  | 267.80 | \$ | 5.00 | 1,339.00 |  | 1,339.00 |  |
| Cherryfield | 478 | New | 27.50 | 30.02 | 41.87 |  | 99.39 | \$ | 3.00 | 298.17 |  | 298.17 |  |
| Chester | 414 | New | 28.26 | 26.61 | 36.41 |  | 91.28 | \$ | 3.00 | 273.84 |  | 273.84 |  |
| China | 996 | Equity | 106.56 | 79.63 | 109.33 |  | 295.52 | \$ | 5.00 | 1,477.60 |  | 1,477.60 |  |
| Clifton | 435 | Equity | 29.37 | 21.76 | 25.36 |  | 76.49 | \$ | 5.00 | 382.45 |  | 382.45 |  |
| County of Aroostook | 23 | New | - | - | - |  | - | \$ | 3.00 | - |  | - |  |
| County of Piscataquis | 34 | New | 13.54 | 9.43 | 11.47 |  | 34.44 | \$ | 3.00 | 103.31 |  | 103.31 |  |
| Cranberry Isle | 50 | New | - | - | 9.23 |  | 9.23 | \$ | 3.00 | 27.69 |  | 27.69 |  |
| Dedham | 350 | Equity | 32.85 | 22.35 | 26.76 |  | 81.96 | \$ | 5.00 | 409.80 |  | 409.80 |  |
| Dixmont | 153 | New | 10.64 | 4.27 | 17.54 |  | 32.45 | \$ | 3.00 | 97.35 |  | 97.35 |  |
| Dover - Foxcroft | 2,200 | Equity | 191.56 | 156.15 | 194.47 |  | 542.18 | \$ | 5.00 | 2,710.90 |  | 2,710.90 |  |
| Eddington | 864 | Equity | 67.55 | 50.02 | 56.56 |  | 174.13 | \$ | 5.00 | 870.65 |  | 870.65 |  |
| Franklin | 197 | New | 14.53 | 15.01 | 20.41 |  | 49.95 | \$ | 3.00 | 149.85 |  | 149.85 |  |
| Freedom | 115 | New | 13.57 | 8.57 | 10.04 |  | 32.18 | \$ | 3.00 | 96.54 |  | 96.54 |  |
| Frenchboro | 18 | Non | 2.80 | 2.90 | - |  | 5.70 |  |  | - |  | - | \$12.60 |
| Garland | 215 | New | 15.22 | 9.20 | 10.73 |  | 35.15 | \$ | 3.00 | 105.45 |  | 105.45 |  |
| Guilford | 1,256 | Equity | 106.78 | 85.61 | 107.70 |  | 300.09 | \$ | 5.00 | 1,500.45 |  | 1,500.45 |  |
| Hampden | 3,400 | Equity | 143.83 | 121.44 | 171.72 |  | 436.99 | \$ | 5.00 | 2,184.95 |  | 2,184.95 |  |
| Holden | 966 | Equity | 63.75 | 44.64 | 50.14 |  | 158.53 | \$ | 5.00 | 792.65 |  | 792.65 |  |
| Hudson | 146 | New | 36.86 | 31.52 | 38.25 |  | 106.63 | \$ | 3.00 | 319.89 |  | 319.89 |  |
| Knox | 410 | New | 10.13 | 6.89 | 11.78 |  | 28.80 | \$ | 3.00 | 86.40 |  | 86.40 |  |
| Lee | 447 | Equity | 25.29 | 23.07 | 28.64 |  | 77.00 | \$ | 5.00 | 385.00 |  | 385.00 |  |
| Levant | 1,000 | Equity | 71.55 | 64.20 | 82.79 |  | 218.54 | \$ | 5.00 | 1,092.70 |  | 1,092.70 |  |
| Lucern | 301 | Equity | 26.87 | 18.28 | 21.89 |  | 67.04 | \$ | 5.00 | 335.20 |  | 335.20 |  |
| Mariaville | 142 | Equity | 11.11 | 9.09 | 9.79 |  | 29.99 | \$ | 5.00 | 149.95 |  | 149.95 |  |
| Mattawamkeag | 312 | Equity | 26.51 | 20.33 | 21.51 |  | 68.35 | \$ | 5.00 | 341.75 |  | 341.75 |  |



Table 3 (continued)

| Reimbursements of Lost Fee Collections due to Interim Disposal Arrangement per Joinder Agreements, Exhibit B, Section 2(c) |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  | Tonnage diversion |  |  |  | Reimbursement of lost distribution |  |  | Reimbursement of lost admin fees |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  | EDA | 1Q 2018 | 2Q 2020 | Basis tons |  |  |  |  |  |  |  |  |  |  |
|  | Tons/yr | tons | tons | (Variance) | Basis tons | Rate | Payment | Basis tons | Rate | Payment |  |
| Bangor | 28,000 | 6,411.10 | 2,520.94 | $(3,890.16)$ | 3,890.16 | \$ 5.00 | 19,450.80 | 3,890.16 | \$ 2.70 | \$ 10,503.43 | \$ 29,954.23 |
| Brewer | 5,275 | 1,267.17 | 605.99 | (661.18) | 661.18 | \$ 5.00 | 3,305.90 | 661.18 | \$ 2.96 | \$ 1,957.09 | \$ 5,262.99 |
| Hampden | 3,400 | 913.65 | 436.99 | (476.66) | 476.66 | \$ 5.00 | 2,383.30 | 476.66 | \$ | \$ | \$ 2,383.30 |
| Orono | 3,750 | 1,075.22 | 593.72 | (481.50) | 481.50 | \$ 5.00 | 2,407.50 | 481.50 | \$ 2.25 | \$ 1,083.38 | \$ 3,490.88 |
|  |  | 9,667.14 | 4,157.64 | $(5,509.50)$ | 5,509.50 |  | \$27,547.50 | 5,509.50 |  | \$ 13,543.90 | \$ 41,091.40 |
|  |  |  |  |  |  |  |  |  |  | \$ 41,091.40 | Overall Total |

