

# CommonWealth

Resource Management Corporation

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15 October 2020

The Municipal Review Committee, Inc. (the MRC)  
Attn.: Michael Carroll, Executive Director  
20 Godfrey Drive, Suite 213  
Orono, Maine 04473

RE: Joining Member Assets Managed by the MRC in the Third Quarter of 2020:  
Financial Statements and Distributions

Dear Members of the Committee:

CommonWealth Resource Management Corporation (CRMC) herein presents financial statements and cash distributions payable through the third quarter of 2020 for the assets of the Joining Members held by the MRC. The Joining Members include 84 municipalities and public entities that have elected to enter into Joinder Agreements with the MRC for management of their MSW and related funds and assets on and after April 1, 2018. The assets include a site and related infrastructure in Hampden, Maine, owned by the MRC on behalf of the Joining Members, which site (the Site) is being leased to Coastal Resources of Maine, LLC (Coastal) pursuant to a Restated and Amended Site Lease (the Site Lease). Coastal has operated a processing facility on the Site (the Facility) that accepted MSW from the Joining Members in accordance with a Master Waste Supply Agreement between Coastal and the MRC. The MRC also manages reserve funds being held on behalf of the Joining Members consistent with the Joinder Agreements.

On May 28, 2020, Coastal suspended operations of the Facility, stopped accepting MSW from the Joining Members, and became unable to fulfill its contractual obligations to the MRC under the Master Waste Supply Agreement and the Site Lease. The suspension of Facility operations has had consequences on the MRC's financial position that have included the following:

- In February 2020, the MRC provided Coastal with a short-term unsecured loan for \$1.5 million on the expectation that Coastal would repay the loan by June 15, 2020, from proceeds of a subsequent refinancing. The refinancing did not close, and Coastal has not repaid the \$1.5 million loan to the MRC.
- To avoid interruptions in providing MSW disposal services to the Joining Members, the MRC has assumed, on an interim basis, Coastal's obligation to manage diversion of MSW from Joining Members to back-up disposal facilities. In this context, the MRC is now collecting tip fees from Joining Members and paying disposal costs to the back-up facilities. In this role, the MRC needs working capital to the extent that payments for disposal costs at back-up facilities (a) are payable in advance of receiving tip fees collected from Joining Members; and (b) exceed such tip fees,

resulting in cash losses. The MRC is seeking recovery of cash losses through claims against Coastal but cannot be assured that the losses will be recovered.

- Upon the suspension of Facility operations by Coastal, the MRC exercised its rights under the Site Lease to (a) secure the condition of the Facility in order to facilitate re-start and resumption of operations if financing becomes available; and (b) ensure that the Facility stays in compliance with applicable permits and licenses of the Maine Department of Environmental Protection (the Maine DEP) and the Town of Hampden. These actions were performed at substantial cost to the MRC. The MRC has been reimbursed for a portion of these costs from reserve funds controlled by Coastal's bondholders. The MRC is seeking recovery of the remaining costs through claims against Coastal. The MRC cannot be certain that such costs will be repaid.

The financial statements that follow reflect these consequences as experienced through the end of the third quarter of 2020. Accordingly, the balance sheet and statement of activities for the joint venture of the Joining Members and the MRC incorporate line-items, notes and adjustments related to the MRC's roles in securing the Facility and in managing tip fee collection and disposal cost payments for Joining Members.

Regarding the administration of funds, CRMC offers the following recommendations:

1. Distribute **\$158,796.36** to Joining Members to reduce the effective net disposal costs by \$5 per ton for Joining Members that were Equity Charter Municipalities, and by \$3 per ton for those Joining Members that were New Charter Municipalities, per Exhibit B to the Joinder Agreements, and to reimburse fees not being collected as a result of current arrangements.
2. Transfer **\$125,000** from the Target Value Reserve Fund (held within the Tip Fee Stabilization Fund) to the Custody Account in order to fund the distribution amount referenced in Item 1 above.

The remainder of this letter provides the basis for these recommendations, including

- Financial statements for the MRC Joint Venture with the Joining Members as of October 1, 2020 and prior quarters (Tables 1 and 2).
- Basis for distributions to Joining Members (Table 3).
- Basis for disposal fees paid and payable to back-up disposal facilities, and tip fees received and receivable from Joining Members (Table 4).

### **MRC quarterly financial statements: balance sheets and statements of Net Position**

Table 1 presents balance sheets for the end of the third quarter of 2020 and preceding quarters in a format that reflects the financial statements prepared by the MRC's auditor, with additional line-items and adjustments to present activity related to the suspension of Facility operations.

As shown, as of October 1, 2020, the joint venture of the MRC and the Joining Members had total assets of **\$16,197,384.00** comprised of the following:

- The **Custody Account** balances, which include **\$240,955.52** held at First National Bank (First NB) and **\$483.07** held at Bangor Savings Bank pending transfer to First NB. The Custody Account was used during the quarter to pay \$94,593.66 of expenses related to securing the Facility's condition and ongoing compliance with environmental permits and licenses, and to pay \$141,312.70 in distributions to Joining Members. Deposits into the Custody Account in the quarter include \$125,000.00 from the Target Value Reserve Fund in the Tip Fee Stabilization Account to fund distributions to the Joining Members, and \$184,908.58 from Coastal's bondholders to reimburse amounts spent by the MRC to secure the Facility and to comply with environmental permits and licenses.
- **Accounts Receivable** from the following sources that are new line-items on the balance sheet:
  - Tip fees receivable of **\$744,475.65** for MSW delivered from Joining Members to back-up disposal facilities in the quarter.
  - Tip fees receivable from Coastal of **\$611.01** for MSW from the Towns of Burlington, Lowell and Frenchboro, which paid an additional \$2.21 per ton to Coastal in prior quarters for not having been Charter Municipalities.
- The **Tip Fee Stabilization Fund** balance, which was **\$5,727,253.43** comprised of **\$5,708,276.67** in market value of investments and cash in the form of fixed income assets (US Treasury bills, US agency bonds and commercial bank CDs) and **\$18,976.56** in accrued interest. This fund is managed by First National Wealth Management, which is affiliated with First NB.
- The **Operating Budget Stabilization Fund balance** of **\$126,394.18**, which is held in a liquid money market account at First NB. This fund is managed by First National Wealth Management, which is affiliated with First NB. This fund was used in the quarter to pay \$1,758,793.50 of disposal costs to back-up disposal facilities and to receive payment of \$1,501,230.63 in tip fees from Joining Members. This fund received an additional transfer of \$300,000 from the Tip Fee Stabilization Fund as a source of working capital during the quarter.
- The **Cash Collateral Agency Account** balance, which was **\$1,514,395.92**, all held at First NB in the name of Coastal Resources of Maine, LLC for benefit of the MRC, valued as follows:
  - **\$1,512,301.20** held at First NB in the form of fixed income funds, short-term investment funds and money market funds.
  - **\$ 2,094.72** in accrued interest from fixed income assets.

- The loan principal of **\$1.5 million** provided to Coastal in February 2020 as an interim short-term loan to support cash flow. The loan was fully paid out in requisitions, but the principal, due as of June 15, 2020, has not been repaid. The MRC is owed **\$139,358** for interest and loan-related costs through October 1, 2020. The loan is unsecured and the MRC cannot be assured that it will be repaid.
- The **Site** owned by the MRC improved for development of the Hampden Facility, with book value of **\$6,203,457.22** on the basis of past expenditures for site acquisition and infrastructure development, adjusted consistent with auditor recommendations.

As Table 1 also shows, as of October 1, 2020, the joint venture of the MRC and the Joining Members had liabilities and payables of **\$570,214.01** comprised of the following:

- Distributions payable calculated as **\$158,796.36** per Table 3 and as described below.
- An amount of **\$1,334.24** to adjust the Custody Account balance for prior distributions to Joining Members that have not yet cleared.
- Retainage payments of **\$83,084.63** for road construction scheduled to be held through the end of 2020.
- Accrued disposal cost payments of **\$326,998.78** based on disposal fees incurred net of payments made to back-up disposal facilities through the end of the quarter.

Accounting for the Total Assets of \$16,197,384.00 and total liabilities and payables of \$570,214.01, as of the end of the quarter the MRC had a **Net Position** for the benefit of Joining Members of **\$15,627,169.99**.

### **MRC quarterly financial statements: statement of activities and Change in Net Position**

Table 2 presents the additions (revenues) and deductions (expenditures) of the joint venture for the third quarter of 2020 and preceding quarters. The excess of revenues over expenditures, as adjusted for changes in balance sheet items, is reconciled with the change in the Net Position over each quarter. Table 2 also shows transfers to the MRC Operating Fund in prior quarters. As shown:

- The MRC received revenue from tip fees for Joining Member MSW delivered and accepted through September 30, 2020, of **\$1,501,230.63**.
- The MRC earned a total of **\$28,031.08** in interest, dividends and capital appreciation of investments during the quarter on its various funds. The **\$81,616.00** in accrued interest and loan-related costs for the unsecured loan from the MRC to Coastal are not included in the total above.

- The MRC paid cash distributions to Joining Members of a net amount of **\$138,353.59** in the quarter.
- The MRC incurred disposal costs of **\$1,770,792.44** for disposal of Joining Member MSW in the quarter.
- The MRC paid expenses of **\$94,593.66** related to securing the Facility in the quarter. The MRC received \$184,908.58 in reimbursements from the bondholders in the quarter. The MRC continues to seek further reimbursement of costs paid previously from claims against Coastal or its successors.
- The MRC transferred **\$250,000.00** from the Tip Fee Stabilization Fund to the MRC Operating Fund during the quarter in accordance with prior agreements and policies for such transfers.

Accounting for the excess of additions over deductions and adjusting for payment lags due to accounts payable and receivable, the MRC experienced a Change in Position that was a net reduction of **\$306,764.29** in the quarter.

### **Distributions and transfers**

Table 3 shows the basis for the **\$158,796.36** in distributions payable by the MRC to Joining Members as follows

- **\$116,137.07** for distribution to Joining Members to reduce the effective net disposal costs by \$5 per ton for those Joining Members that were Equity Charter Municipalities and by \$3 per ton for those Joining Members that were New Charter Municipalities and for the Town of Oakland. In the Joinder Agreements, Exhibit B, Section 2(c), the MRC is obligated to make such distribution payments in the first 36 months after the Commercial Operation Date, which occurred on November 1, 2019.
- **\$42,659.29** for payment to the Cities of Bangor and Brewer and the Towns of Hampden and Orono, for per-ton distributions and budgeted fees not collected as a consequence of interim transportation arrangements that continued during the quarter.

To fund these payments, CRMC recommends that the MRC transfer **\$125,000** from the Target Value Reserve Fund (held within the Tip Fee Stabilization Fund) to the Custody Account. The transfer amount of \$125,000 represents 1/12th of the \$1.5 million set aside in the Target Value Reserve Fund, corresponding to three of the 36 months over which the fund is budgeted for distributions per the Joinder Agreements. In the 11 months since the Commercial Operation Date of November 1, 2019, which began the 36-month distribution period, MRC will have distributed \$512,146.88 including the distribution recommended herein. This is an excess of \$53,813.55 over the budgeted amount for distributions of \$458,333.33 for the first 11 months of the 36 month-period.

Per the above, the Joining Members incurred tip fees of **\$1,758,793.50** for MSW delivered and accepted at back-up disposal facilities, in the quarter, corresponding to disposal costs incurred of **\$1,770,792.44**. This represents a loss for disposal service over the period of \$11,998.94. These cash losses might increase in the future as a consequence of changes in the arrangements for interim disposal and might continue until MSW is delivered to the Facility when it reopens. At this time, however, CRMC does not project the need to transfer additional funds from the Tip Fee Stabilization Fund to the Operating Budget Stabilization Fund for working capital.

### **Reserve fund requirements and resources**

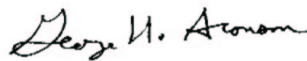
As of October 1, 2020, the MRC was able to satisfy the requirements for reserve funds in Exhibit B, Section 2 of the Joinder Agreements as follows:

<b><i>Reserve fund requirement</i></b>	<b><i>Resources</i></b>
\$5.0 million for actual expenditures for acquisition of the site and development of related infrastructure	Satisfied by expenditures in 2016 and 2017
\$1.167 million as the Closure Reserve Fund	Satisfied by funding expenditures from the Operating Fund
\$3.0 million for the Delivery Sufficiency Reserve Fund	The minimum balance requirement was waived by Coastal with the consent of its lenders as a condition precedent to the short-term interim loan to Coastal.
Up to \$7.0 million as the Building Reserve	Satisfied a covenant to keep a minimum balance of <b>\$4.0 million</b> in the Tip Fee Stabilization Fund, by <b>\$1.5 million</b> in the Cash Collateral Agency Account (after waiver of the minimum balance requirement by Coastal with the consent of its lenders) and by available cash in the Tip Fee Stabilization Account.
\$1.0 million for Bridge Waste transportation costs held in Tip Fee Stabilization Fund and Custody Account (Table 4)	The cost reimbursement period ended for the MRC at the Commercial Operation Date. The remaining funds are now included in the Target Value Reserve Fund.

Target Value Reserve Fund	<p>\$1,500,000 reserved  \$ 375,000 transferred through 3Q 2020  <u>\$ 125,000 transfer recommended in 4Q 2020</u>  \$ 500,000 total</p> <p>\$1,000,000 reserved after recommended transfer</p> <p>\$512,146.88 distributed or recommended for distribution since the Commercial Operation Date.</p>
Unrestricted fund balance in the Tip Fee Stabilization Fund and Custody Account (excludes Minimum Balance requirement of \$4.0 million assumed to be suspended under current circumstances)	<p><b>\$5,727,253.43</b> in the Tip Fee Stabilization Fund  <u><b>240,955.52</b> in the Custody Accounts</u>  <b>\$5,968,208.95</b>  <u><b>(\$1,000,000.00)</b> reserved for future distributions</u>  <b>\$4,968,208.95</b> remaining balance</p>

If you have any further questions, please feel free to contact me.

Sincerely,



George H. Aronson  
Principal

Attachments Tables 1 through 3

Table 1

**Joint Venture of the Joining Members of the Municipal Review Committee, Inc.**  
**Governmental Funds Balance Sheet / Statement of Net Position**  
**Quarterly Basis, 2Q 2019 through 3Q 2020, audited through 2Q 2019**

			Unaudited	Unaudited	Unaudited	Unaudited	Unaudited	Audited
		Notes	1-Oct-20	1-Jul-20	1-Apr-20	1-Jan-20	1-Oct-19	1-Jul-19
ASSETS								
Cash and cash equivalents								
	Custody Account (First National Bank)	1	240,955.52	224,949.65	380,500.41			
	Custody Account (Bangor Savings Bank)		483.07	524.70	914.08	30,646.87	133,954.70	148,164.76
Accounts Receivable								
	Receivable from Operating Account	2	-					
	Tip Fees receivable for Joining Members MSW		744,475.65	486,912.77				
	Tip fees receivable from Coastal for non-Charter JMs		611.01	611.01	546.46	390.46	182.70	316.63
	Reimbursement receivable from bondholders for Facility costs		-	130,534.68				
Investments								
	Tip Fee Stabilization Fund							
	Account balance (at First National Wealth Management)	3	5,708,276.87	6,355,283.77	7,809,077.80	7,103,973.88	8,186,558.37	8,408,694.68
	Accrued income	3	18,976.56	20,326.91	23,497.60	37,852.69	23,872.03	39,267.96
	Account balance (at People's United Bank)				-	892,778.26		
	MRC Operating Budget Stabilization Fund (First National Bank WM)		126,394.18	33,212.54	5,458.61			
	MRC Operating Budget Stabilization Fund (Peoples UB)				-	5,539.56	5,516.45	95,180.94
	Cash Collateral Account/Delivery Sufficiency Fund	4						
	Account balance (at First National Wealth Management)	3	1,512,301.20	1,509,643.78	1,538,712.73	3,070,115.93		
	Accrued income (at First National Wealth Management)	3	2,094.72	3,474.74	928.15	4,555.67	18,908.11	6,160.35
	Account balance (at People's United Bank)					506.70	3,042,163.93	3,040,450.22
	Promissory Note (Interim Loan to Coastal Resources of Maine LLC)							
	Loan principal	4	1,500,000.00	1,500,000.00	1,500,000.00			
	Accrued interest and cost reimbursement		139,358.00	57,742.00	46,106.00			
	Value of Hampden site, improved (cost basis, allocated to Equity Charter Joining Member)	5	6,203,457.22	6,203,457.22	6,203,457.22	6,043,007.30	6,043,007.30	5,987,428.92
TOTAL ASSETS			16,197,384.00	16,526,673.77	17,509,199.06	17,189,367.32	17,454,163.59	17,725,664.46
LIABILITIES AND NET POSITION								
Liabilities								
	Cash distributions payable, current quarter	6	158,796.36	141,312.70	121,858.07	141,627.95	161,670.27	152,295.96
	Other amounts payable	6	84,418.87	126,443.98	304,560.63	248,876.15	175,983.17	206,586.40
	Note proceeds set aside for pending requisitions	1			367,312.38			
	Tip fees payable to disposal facilities for Joining Member MSW	6	326,998.78	324,982.81	-	-	-	-
Statement of Net Position held for the benefit of Joining Members			15,627,169.99	15,933,934.28	16,715,467.98	16,798,863.22	17,116,510.15	17,366,782.10
TOTAL LIABILITIES AND NET POSITION			16,197,384.00	16,526,673.77	17,509,199.06	17,189,367.32	17,454,163.59	17,725,664.46



**Table 1**  
**Joint Venture of the Joining Members of the Municipal Review Committee, Inc.**  
**Governmental Funds Balance Sheet / Statement of Net Position**  
**Quarterly Basis, 2Q 2019 through 3Q 2020, audited through 2Q 2019**

NOTES								
1	2Q 2020 value Includes \$367,312.38 of note proceeds to be drawn for requisition in April 2020. Unencumbered cash balance in Custody Account was \$13,188.03 at end of 1Q 2020.							
2	Tip fees receivable from Joining Members based on MSW tons and disposal arrangement net of payments received as of 30 June 2020							
3	Investments valued per market conditions as of date shown to account for unrealized gains and losses. Accrued interest shown separately.							
4	The Cash Collateral Account is a reserve fund under account control agreement that requires approval from Coastal prior to withdrawal. Coastal and its lenders consented to withdrawal of \$1.5 million in the form of funding for a Promissory Note as an interim loan to Coastal and waived the minimum balance provision that would otherwise have precluded the withdrawal.							
5	Value includes the following per audit:							
	Investment from Joining Members that were Equity Charter Municipalities	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00
	Other investment prior to January 1, 2017	212,533.00	212,533.00	212,533.00	212,533.00	212,533.00	212,533.00	212,533.00
	Nonrefundable infrastructure investment paid to Maine DOT	24,223.50	24,223.50	24,223.50	24,223.50	24,223.50	24,223.50	24,223.50
	Other investment after January 1, 2017	966,700.72	966,700.72	966,700.72	806,250.80	806,250.80	806,250.80	306,542.00
		\$ 6,203,457.22	\$ 6,203,457.22	\$ 6,203,457.22	\$ 6,043,007.30	\$ 6,043,007.30	\$ 6,043,007.30	\$ 5,543,298.50
	Adjustment for payable from prior quarter							\$ 444,130.42
		\$ 6,203,457.22	\$ 6,203,457.22	\$ 6,203,457.22	\$ 6,043,007.30	\$ 6,043,007.30	\$ 6,043,007.30	\$ 5,987,428.92
	Investment after January 1, 2017, from prior quarter	\$ 966,700.72	\$ 966,700.72	\$ 806,250.80	\$ 806,250.80	\$ 306,542.00		
	Adjustment from prior quarter per audit					\$ 444,130.42		
	Progress payment payable in quarter			\$ 160,449.92		\$ 55,578.38		
		\$ 966,700.72	\$ 966,700.72	\$ 966,700.72	\$ 806,250.80	\$ 806,250.80		
6	Include the following amounts classified as payables							
	Member distribution checks not deposited	1,334.24	1,714.77	-	-	-	-	-
	Distributions payable in subsequent quarter	158,796.36	141,312.70	121,858.07	141,627.95	161,670.27	152,295.96	
	Hampden construction site payables	83,084.63	83,084.63	304,560.63	144,110.71	144,110.71	144,110.71	
	Amount payable to haulers for incremental haul costs	-	-			11,055.93	26,736.71	
	Disposal costs payable to bypass facilities net of payments	326,998.78	324,982.81					
	Payables incurred for clearing and securing the Facility	-	41,644.58					
	Amount payable to reimburse Operating Account				104,765.44	20,816.53	35,738.98	
		570,214.01	592,739.49	426,418.70	390,504.10	337,653.44	358,882.36	

Table 2							
Joint Venture of the Joining Members of the Municipal Review Committee, Inc.							
Statement of Governmental Fund Revenues, Expenditures and							
Changes in Fund Balance/Statement of Activities							
Quarterly basis, 2Q 2019 through 3Q 2020, audited through 2Q 2019							
	Period	Unaudited 3Q 2020	Unaudited 2Q 2020	Unaudited 1Q 2020	Unaudited 4Q 2019	Unaudited 3Q 2019	Audited 2Q 2019
	from	1-Jul-20	1-Apr-20	1-Jan-20	1-Oct-19	1-Jul-19	1-Apr-19
	to	1-Oct-20	1-Jul-20	1-Apr-20	1-Jan-20	1-Oct-19	1-Jul-19
<b>ADDITIONS (revenue)</b>							
Revenue from operations							
	Tip fees received from Joining Members MSW	1,501,230.63	536,932.32				
	New tip fees receivable from Coastal		64.55	156.00	207.76	234.61	182.70
	Reimbursements received from bondholders for Facility costs	184,908.58					
Revenue from investments							
	Interest and dividend income net of fees						
	Custodial Account(s)	86.87	(401.43)	58.19	234.90	427.66	1,355.13
	Cash Sweep Account (closed 2Q 2019)						(800.00)
	Tip Fee Stabilization Fund - net earnings	15,505.68	30,908.21	46,999.45	30,734.46	61,170.72	32,255.82
	Tip Fee Stabilization Fund - interest accrued	(1,350.35)	(3,170.69)	(14,355.09)	13,980.66	(15,395.93)	1,814.69
	Tip Fee Stabilization Fund - appreciation (depreciation)	12,487.42	98,631.83	(40,068.12)		(1,122.19)	28,984.86
	Op Budget Stabilization Fund - net earnings	24.06	4.11	(80.95)	23.11	335.51	426.83
	Cash Collateral Account - net earnings	7,678.35	16,937.10	19,996.21	14,106.26	14,461.47	18,184.68
	Cash Collateral Account - change to accrued income	(1,380.02)	2,546.59	(3,627.52)			
	Cash Collateral Account - appreciation (depreciation)	(5,020.93)	(19,006.05)	(1,906.07)			
	Promissory Note (interim loan to Coastal)						
	Accrued interest and cost reimbursement	81,616.00	11,636.00	46,106.00			
	<b>TOTAL REVENUE (ADDITIONS)</b>	<b>1,795,786.29</b>	<b>675,082.54</b>	<b>53,278.10</b>	<b>59,287.15</b>	<b>60,111.85</b>	<b>82,404.71</b>
<b>DEDUCTIONS (expenditures)</b>							
		138,353.59					
	Joining Member distributions and reimbursements	141,312.70	121,858.07	141,627.95	161,670.27	214,771.65	200,445.21
	Distributions/adjustments to members	(2,959.11)					
	Disposal costs incurred for Joining Member MSW	1,770,792.44	581,076.47				
	Expenses paid to secure the Facility	94,593.66	837,761.75				
	Transfer to Operating Fund	250,000.00	27,000.00	119,580.71	162,413.15	172,184.84	17,139.20
	<b>TOTAL EXPENDITURES (DEDUCTIONS)</b>	<b>2,253,739.69</b>	<b>1,567,696.29</b>	<b>261,208.66</b>	<b>324,083.42</b>	<b>386,956.49</b>	<b>217,584.41</b>
	<b>EXCESS OF ADDITIONS OVER DEDUCTIONS</b>	<b>(457,953.40)</b>	<b>(892,613.75)</b>	<b>(207,930.56)</b>	<b>(264,796.27)</b>	<b>(326,844.64)</b>	<b>(135,179.70)</b>
<b>ADJUSTMENTS</b>							
	Change in cash distributions payable to Joining Members	(17,103.13)	(19,454.63)	(35,914.60)	(52,850.66)	21,228.92	(184,638.92)
	Change in other amounts payable	39,628.62	221,476.00				
	Change in receivables	(130,534.68)	130,534.68			(234.61)	(580.30)
	Other adjustment	1,635.44					
	Change in JM tip fees receivable	257,562.87					
	Paid for Hampden site improvement		(221,476.00)				
	Paid to Hampden Water District						(202,375.00)
	Change in book value of Hampden site improvements			160,449.92	-	55,578.38	444,130.42
	Total adjustments	151,189.12	111,080.05	124,535.32	(52,850.66)	76,572.69	56,536.20
	<b>Adjusted Excess of Additions over Deductions</b>	<b>(306,764.29)</b>	<b>(781,533.70)</b>	<b>(83,395.24)</b>	<b>(317,646.93)</b>	<b>(250,271.95)</b>	<b>(78,643.50)</b>
<b>CHANGE IN NET POSITION</b>							
	End of period	15,627,169.99	15,933,934.28	16,715,467.98	16,798,863.22	17,116,510.15	17,366,782.10
	Start of period	15,933,934.28	16,715,467.98	16,798,863.22	17,116,510.15	17,366,782.10	17,445,425.60
	<b>Change in Net Position over Period</b>	<b>(306,764.29)</b>	<b>(781,533.70)</b>	<b>(83,395.24)</b>	<b>(317,646.93)</b>	<b>(250,271.95)</b>	<b>(78,643.50)</b>

Table 3													
MRC Distributions to Joining Members per Joinder Agreements, Exhibit B, Section 2(c)													
Joining Members	EDA	Equity/New	Tons by month			Tonnage	Tonnage	Rate	Distribution	Distribution adjustments	Adjusted total	Tip Fee @ \$2.21 per ton	
			Jul-20	Aug-20	Sep-20	Adjustments	Total						
Abbott	140	New	24.27	12.85	14.23		51.35	\$ 3.00	154.05		154.05		
Albion	900	Equity	71.75	72.07	90.43		234.25	\$ 5.00	1,171.25		1,171.25		
Alton	290	Equity	25.56	33.25	28.42		87.23	\$ 5.00	436.15		436.15		
Piscataquis Co (Atkinson)	131	Equity	13.25	14.87	13.87		41.99	\$ 5.00	209.95		209.95		
Bangor	28,000	Equity	924.29	867.91	916.78		2,708.98	\$ 5.00	13,544.90		13,544.90		
Bar Harbor	5,056	Equity	499.06	667.49	523.23		1,689.78	\$ 5.00	8,448.90		8,448.90		
Belfast	700	New	19.98	66.75	73.49		160.22	\$ 3.00	480.66		480.66		
Blue Hill/Surry	4,000	Equity	456.21	447.03	447.73		1,350.97	\$ 5.00	6,754.85		6,754.85		
Boothbay Region	4,500	Equity	562.18	558.11	459.29		1,579.58	\$ 5.00	7,897.90		7,897.90		
Bowerbank	33	New	3.33	3.74	3.49		10.56	\$ 3.00	31.68		31.68		
Bradley	400	Equity	53.77	44.27	48.73		146.77	\$ 5.00	733.85		733.85		
Brewer	5,275	Equity	272.09	255.74	309.43		837.26	\$ 5.00	4,186.30		4,186.30		
Brooks	417	Equity	35.42	28.52	30.38		94.32	\$ 5.00	471.60		471.60		
Brownville	575	Equity	62.38	64.08	64.43		190.89	\$ 5.00	954.45		954.45		
Bucksport	1,000	Equity	105.39	83.14	98.69		287.22	\$ 5.00	1,436.10		1,436.10		
Burlington/Lowell	260	Non	36.11	40.67	36.38		113.16	\$ -	-		-	\$250.08	
Carmel	1,150	Equity	106.55	109.06	136.55		352.16	\$ 5.00	1,760.80		1,760.80		
Castine	200	New	21.68	31.60	29.86		83.14	\$ 3.00	249.42		249.42		
Central Penobscot	2,500	Equity	218.37	229.13	200.45		647.95	\$ 5.00	3,239.75		3,239.75		
Cherryfield	478	New	51.78	51.43	41.12		144.33	\$ 3.00	432.99		432.99		
Chester	414	New	24.79	40.58	40.81		106.18	\$ 3.00	318.54		318.54		
China	996	Equity	11.70	-	46.36		58.06	\$ 5.00	290.30		290.30		
Clifton	435	Equity	36.89	32.66	32.67		102.22	\$ 5.00	511.10		511.10		
County of Aroostook	23	New	-	-	-		-	\$ 3.00	-		-		
County of Piscataquis	34	New	19.92	20.15	19.31		59.38	\$ 3.00	178.14		178.14		
Cranberry Isle	50	New	3.40	18.62	13.69		35.71	\$ 3.00	107.13		107.13		
Dedham	350	Equity	53.37	40.50	43.92		137.79	\$ 5.00	688.95		688.95		
Dixmont	153	New	13.77	20.24	14.84		48.85	\$ 3.00	146.55		146.55		
Dover - Foxcroft	2,200	Equity	231.55	259.86	242.41		733.82	\$ 5.00	3,669.10		3,669.10		
Eddington	864	Equity	84.99	68.33	71.20		224.52	\$ 5.00	1,122.60		1,122.60		
Franklin	197	New	27.58	27.05	33.00		87.63	\$ 3.00	262.89		262.89		
Freedom	115	New	17.37	14.76	12.20		44.33	\$ 3.00	132.99		132.99		
Frenchboro	18	Non	3.41	2.50	3.47		9.38		-		-	\$20.73	
Garland	215	New	7.69	7.17	7.51		22.37	\$ 3.00	67.11		67.11		
Guilford	1,256	Equity	143.34	135.28	138.96		417.58	\$ 5.00	2,087.90		2,087.90		
Hampden	3,400	Equity	191.68	193.74	169.79		555.21	\$ 5.00	2,776.05		2,776.05		
Holden	966	Equity	75.51	59.24	60.25		195.00	\$ 5.00	975.00		975.00		
Hudson	146	New	51.74	45.12	45.58		142.44	\$ 3.00	427.32		427.32		
Knox	410	New	9.70	7.36	6.75		23.81	\$ 3.00	71.43		71.43		
Lee	447	Equity	36.75	50.46	41.99		129.20	\$ 5.00	646.00		646.00		
Levant	1,000	Equity	85.43	98.80	93.13		277.36	\$ 5.00	1,386.80		1,386.80		
Lucern	301	Equity	43.67	33.13	35.94		112.74	\$ 5.00	563.70		563.70		
Mariaville	142	Equity	28.96	13.39	-		42.35	\$ 5.00	211.75		211.75		
Mattawamkeag	312	Equity	33.81	27.95	56.11		117.87	\$ 5.00	589.35		589.35		

Table 3												
MRC Distributions to Joining Members per Joinder Agreements, Exhibit B, Section 2(c)												
Joining Members	EDA	Equity/New	Tons by month			Tonnage Adjustments	Tonnage Total	Rate	Distribution	Distribution adjustments	Adjusted total	Tip Fee @ \$2.21 per ton
			Jul-20	Aug-20	Sep-20							
Mid-Maine SWD Group	4,283	Equity	479.89	452.91	465.23		1,398.03	\$ 5.00	6,990.15		6,990.15	
Millinocket	2,100	Equity	296.88	290.24	280.64		867.76	\$ 5.00	4,338.80		4,338.80	
Milo	1,300	Equity	148.84	106.36	136.22		391.42	\$ 5.00	1,957.10		1,957.10	
Monson	200	Equity	11.70	10.19	24.95		46.84	\$ 5.00	234.20		234.20	
Montville	109	New	0.24	10.68	8.84		19.76	\$ 3.00	59.28		59.28	
Mount Desert	1,600	Equity	239.70	270.96	223.01		733.67	\$ 5.00	3,668.35		3,668.35	
Northern Katahdin	1,150	New	119.42	120.63	120.39		360.44	\$ 3.00	1,081.32		1,081.32	
Oakland	1,750	New	244.31	190.57	203.18		638.06	\$ 3.00	1,914.18	-	1,914.18	
Orono	3,750	Equity	186.01	169.38	221.14		576.53	\$ 5.00	2,882.65		2,882.65	
Otis	186	Equity	26.71	27.18	33.85		87.74	\$ 5.00	438.70		438.70	
Palmyra	850	Equity	87.91	54.41	66.67		208.99	\$ 5.00	1,044.95		1,044.95	
Parkman	150	Equity	19.09	16.43	19.72		55.24	\$ 5.00	276.20		276.20	
Pleasant River SWD	300	Equity	52.08	24.17	45.25		121.50	\$ 5.00	607.50		607.50	
Sangerville	623	Equity	62.97	70.67	65.93		199.57	\$ 5.00	997.85		997.85	
Searsmont	180	New	14.49	15.79	19.43		49.71	\$ 3.00	149.13		149.13	
Sebec	195	New	19.87	22.30	20.80		62.97	\$ 3.00	188.91		188.91	
Sherman	650	New	85.29	92.70	43.39		221.38	\$ 3.00	664.14		664.14	
Sorrento	62	New	8.76	8.95	7.87		25.58	\$ 3.00	76.74		76.74	
Springfield	105	New	28.21	28.15	-		56.36	\$ 3.00	169.08		169.08	
Steuben	640	Equity	57.86	73.57	55.71		187.14	\$ 5.00	935.70		935.70	
Sullivan	125	New	-	16.83	16.78		33.61	\$ 3.00	100.83		100.83	
SW Harbor	1,768	Equity	234.94	216.35	198.22		649.51	\$ 5.00	3,247.55		3,247.55	
Swan's Island	130	New	22.84	24.02	22.99		69.85	\$ 3.00	209.55		209.55	
Thorndike	150	Equity	17.95	15.08	18.05		51.08	\$ 5.00	255.40		255.40	
Tremont	900	Equity	90.13	92.64	80.00		262.77	\$ 5.00	1,313.85		1,313.85	
Trenton	1,240	Equity	137.74	127.78	133.46		398.98	\$ 5.00	1,994.90		1,994.90	
Troy	120	Equity	20.76	16.26	19.70		56.72	\$ 5.00	283.60		283.60	
Union River	375	Equity	44.04	34.22	32.66		110.92	\$ 5.00	554.60		554.60	
Unity	927	Equity	74.02	74.52	62.04		210.58	\$ 5.00	1,052.90		1,052.90	
Vassalboro	1,300	Equity	142.50	145.71	137.75		425.96	\$ 5.00	2,129.80		2,129.80	
Verona Island	300	Equity	30.00	24.00	24.00		78.00	\$ 5.00	390.00		390.00	
Waldoboro Group	2,646	Equity	278.04	277.70	280.98		836.72	\$ 5.00	4,183.60		4,183.60	
Wiscasset	1,700	New	239.03	201.15	199.59		639.77	\$ 3.00	1,919.31		1,919.31	
	102,313		8,322.66	8,221.10	8,085.31	-	24,629.07		116,137.07	-	116,137.07	\$ 270.81

Table 3 (continued)											
Reimbursements of Lost Fee Collections due to Interim Disposal Arrangement per Joinder Agreements, Exhibit B, Section 2(c)											
	Tonnage diversion				Reimbursement of lost distribution			Reimbursement of lost admin fees			
	EDA	3Q 2017	3Q 2020	Basis tons							
	Tons/yr	tons	tons	(Variance)	Basis tons	Rate	Payment	Basis tons	Rate	Payment	
Bangor	28,000	7,014.81	2,708.98	(4,305.83)	4,305.83	\$ 5.00	21,529.15	4,305.83	\$ 2.70	\$ 11,625.74	\$ 33,154.89
Brewer	5,275	1,391.54	837.26	(554.28)	554.28	\$ 5.00	2,771.40	554.28	\$ 2.96	\$ 1,640.67	\$ 4,412.07
Hampden	3,400	883.52	555.21	(328.31)	328.31	\$ 5.00	1,641.55	328.31	\$ -	\$ -	\$ 1,641.55
Orono	3,750	1,052.50	576.53	(475.97)	475.97	\$ 5.00	2,379.85	475.97	\$ 2.25	\$ 1,070.93	\$ 3,450.78
		10,342.37	4,677.98	(5,664.39)	5,664.39		\$28,321.95	5,664.39		\$ 14,337.34	\$ 42,659.29
										\$ 42,659.29	Overall Total

<b>Table 4</b>				
<b>Disposal Fees Payable and Tip Fees Receivable</b>				
<b>Disposal fees payable and paid to back-up disposal facilities</b>				
Period starting	Opening Balance	Disposal Fees Incurred	Disposal Fees Paid	Closing Balance
<b>Actual</b>				
5/28/2020	-	581,076.47	(256,093.66)	324,982.81
7/1/2020	324,982.81	597,509.06	(343,011.61)	579,480.26
8/1/2020	579,480.26	591,786.23	(647,440.18)	523,826.31
9/1/2020	523,826.31	581,497.15	(778,324.69)	326,998.77
3Q		1,770,792.44	(1,768,776.48)	2,015.96
<b>Projected</b>				
10/1/2020	326,998.77	636,606.00	(581,497.15)	382,107.62
11/1/2020	382,107.62	542,294.00	(636,606.00)	287,795.62
12/1/2020	287,795.62	542,294.00	(542,294.00)	287,795.62
<b>Tip fees receivable and received from Joining Members</b>				
Period starting	Opening Balance	Tip fees receivable	Tip fees received	Closing Balance
<b>Actual</b>				
5/28/2020	-	536,932.32	(50,019.55)	486,912.77
7/1/2020	486,912.77	593,863.57	(327,691.16)	753,085.18
8/1/2020	753,085.18	587,315.38	(518,152.08)	822,248.48
9/1/2020	822,248.48	577,614.55	(655,387.39)	744,475.64
3Q 2020		1,758,793.50	(1,501,230.63)	257,562.87
<b>Projected</b>				
10/1/2020	744,475.64	578,664.00	(577,614.55)	745,525.09
11/1/2020	745,525.09	492,936.00	(578,664.00)	659,797.09
12/1/2020	659,797.09	492,936.00	(492,936.00)	659,797.09
4Q 2020		1,564,536.00	(1,649,214.55)	