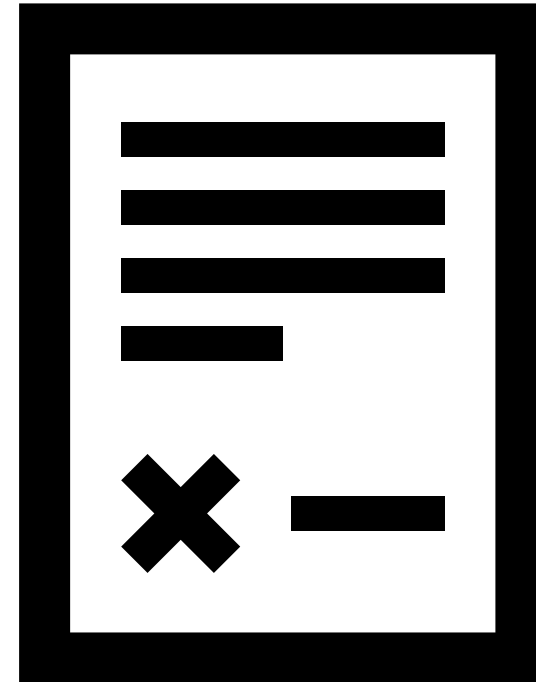




Wednesday, April 28, 2021

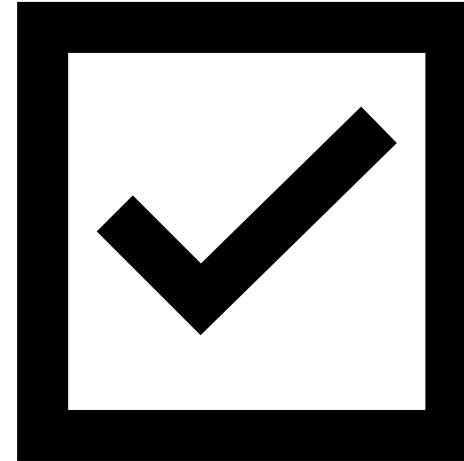
MRC Role in the Sale

- Best interest of MRC's members
 - Operations
 - Meetings
- Assignment of Contracts
 - Site Lease
 - Master Waste Supply Agreement
 - Waste Disposal Agreement
 - Waste Acceptance Interruption Agreement
 - Cash Collateral Account Agreement



MRC Considerations

- Reimbursements paid to MRC at closing
 - Principal and interest of MRC Loan
 - Reimbursement for MRC costs due to CRM defaults
 - Transaction costs
 - Bypass



Fundamental Matters

- Option Agreement
- Rebates/Shared Tipping Fees
- Term



Where do we go from here

- Fundamental notices sent
- DTE Financer signs off
- Court Appoints Receiver
- Closing scheduled





DTE-HM
April 28, 2021

What's been happening

- Winterization to protect existing equipment
- Due diligence via multiple visits
- Review of all engineering drawings and documents
- Equipment Review to determine what works and what does not
- Planned Staffing: Interviewed all former employees that want to return
- Start Up Plan: draft completed, will ramp up over the next 9-12 months
- Planned Full intake of total MSW within 12 months
- Final Review of all Acquisition Legal Documents
- Planned Financial Closing expected June 2021

Next Steps

- Team from DTE will be onsite again this week
- Continue to review equipment that is currently installed
- HR will get all formal employment applications to interested previous employees
- Insurance Broker is working on a comprehensive benefits package for all employees of DTE-HM, LLC
- Finalize complete start up plan, preliminary already done
- Finalize a comprehensive improvement plan
- Set Date for initial group of employees (~15 + DTE, Inc. folks) to return to start the process (hopefully ~June 14th)
- Total FTE when plant is fully operational ~42

Milestones

- June Closing (T0)
- Test MRF (T+30 days)
- Test Back End Wet Process (T+120 days)
- Take In of limited MSW load (T+ 180 days)
- Take in Full Load from all municipalities (T+ 9 months)

Thank you! Any questions?

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