

# CommonWealth

Resource Management Corporation

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20 April 2021

The Municipal Review Committee, Inc. (the MRC)  
Attn.: Michael Carroll, Executive Director  
20 Godfrey Drive, Suite 213  
Orono, Maine 04473

RE:   Joining Member Assets Managed by the MRC in the First Quarter of 2021:  
      Financial Statements and Distributions

Dear Members of the Committee:

CommonWealth Resource Management Corporation (CRMC) herein presents financial statements and cash distributions payable through the first quarter of 2021 for assets of Joining Members held by the MRC. Joining Members include 83 municipalities and public entities that have elected to enter into Joinder Agreements with the MRC for management of their MSW and related funds and assets on and after April 1, 2018. The assets include a site and related infrastructure in Hampden, Maine (the Site), owned by the MRC on behalf of the Joining Members, which site is being leased to Coastal Resources of Maine, LLC (Coastal) pursuant to a Restated and Amended Site Lease (the Site Lease). Coastal operated a processing facility on the Site (the Facility) that accepted MSW from the Joining Members in accordance with a Master Waste Supply Agreement between Coastal and the MRC (MWSA), but suspended operations on May 28, 2020. The MRC also manages reserve funds being held on behalf of the Joining Members consistent with the Joinder Agreements.

When Coastal suspended operations of the Facility, it stopped accepting MSW from the Joining Members, and became unable to fulfill its contractual obligations to the MRC under the Master Waste Supply Agreement and the Site Lease. Coastal was also unable to fulfill its payment and other contractual obligations to its lenders and investors. In July 2020, Coastal's lenders had the Facility placed in receivership to facilitate the sale of Coastal's assets. The MRC has been working with the indenture trustee for Coastal's lenders (the Trustee) to negotiate the transfer of ownership of the Facility and other Coastal assets to a new purchaser in order to return the Facility to service.

On December 30, 2020, the MRC entered into a Memorandum of Understanding (MOU) with the Trustee and a potential purchaser of the Facility and Coastal's other assets, Delta Thermo Energy, Inc. (DTE). As of April 1, 2021, the terms of the purchase, including assignment of the Site Lease and MWSA to DTE, had been substantially negotiated with a schedule for closing the transactions within the second quarter of 2021. This letter focuses on the financial status of the MRC as of April 1, 2021 and defers the details of the purchase arrangements until they are completed and being implemented.

The suspension of Facility operations has had consequences on the MRC's financial position that have included the following:

- In February 2020, the MRC provided Coastal with a short-term unsecured loan for \$1.5 million on the expectation that Coastal would repay the loan by June 15, 2020, from proceeds of a subsequent refinancing. The refinancing did not close, and Coastal has not repaid the \$1.5 million loan to the MRC. The MRC continues to show the loan as an asset on its balance sheet in anticipation of repayment as part of the purchase arrangements.
- In May 2020, upon the suspension of Facility operations by Coastal, the MRC exercised its rights under the Site Lease to (a) secure the condition of the Facility in order to facilitate re-start and resumption of operations if financing becomes available; and (b) ensure that the Facility stays in compliance with applicable permits and licenses of the Maine Department of Environmental Protection (the Maine DEP) and the Town of Hampden. These actions were performed at substantial cost to the MRC. The MRC has been reimbursed for a portion of these costs from reserve funds controlled by the Trustee. The MRC is seeking recovery of the remaining costs through claims against Coastal and as part of the purchase arrangements. The MRC cannot be assured that the losses will be recovered.
- To avoid interruptions in providing MSW disposal services to the Joining Members during the suspension of operations, the MRC assumed, on an interim basis, Coastal's obligation to manage diversion of MSW from Joining Members to back-up disposal facilities. In this context, the MRC is now collecting tip fees from Joining Members and paying disposal costs to the back-up facilities. In this role, the MRC needs working capital to the extent that payments for disposal costs at back-up facilities (a) are payable in advance of receiving tip fees collected from Joining Members; and (b) exceed such tip fees, resulting in cash losses. The MRC is seeking recovery of cash losses through claims against Coastal, and as part of the purchase arrangements. The MRC cannot be assured that the losses will be recovered.

The financial statements that follow reflect these consequences as experienced through the end of the first quarter of 2021. Accordingly, the balance sheet and statement of activities for the joint venture of the Joining Members and the MRC incorporate line-items, notes and adjustments related to the MRC's roles in securing the Facility and in managing tip fee collection and disposal cost payments for Joining Members. Note that the fourth quarter of 2020 was the end of an audit period for the MRC. Financial records for the previous audit period have been prepared and made available to the auditor, but the audit has not yet been completed.

Regarding the administration of funds, CRMC offers the following recommendations:

1. Distribute **\$126,636.89** to Joining Members to reduce the effective net disposal costs by \$5 per ton for Joining Members that were Equity Charter Municipalities, and by \$3 per ton for those Joining Members that were New Charter Municipalities, per Exhibit B to the Joinder Agreements, and to reimburse fees not being collected as a result of current arrangements.

2. Transfer **\$125,000** from the Target Value Reserve Fund (held within the Tip Fee Stabilization Fund) to the Development and Distribution Account (the D and D Account, formerly the Custody Account) in order to fund the distribution amount referenced in Item 1 above.
3. Transfer **\$100,000.00** from the Tip Fee Stabilization Fund to the Contingency Account (formerly the Operating Budget Stabilization Account) to be prepared to meet cash flow needs in the upcoming quarter.

The remainder of this letter provides the basis for these recommendations, including

- Financial statements for the MRC Joint Venture with the Joining Members as of January 1, 2021 and prior quarters (Tables 1 and 2).
- Basis for distributions to Joining Members (Table 3).

### **MRC quarterly financial statements: balance sheets and statements of Net Position**

Table 1 presents balance sheets for the end of the first quarter of 2021 and preceding quarters in a format that reflects the financial statements prepared by the MRC's auditor, with additional line-items and adjustments to present activity related to the suspension of Facility operations. As shown, as of April 1, 2021, the joint venture of the MRC and the Joining Members had total assets of **\$15,601,939.64** comprised of the following:

- The Development and Distribution Account (the D and D Account, formerly the Custody Account) balance of **\$28,876.23** held at First National Bank (First NB). The Custody Account held at Bangor Savings Bank now has a zero balance. The D and D Account was used during the quarter to pay \$46,764.88 of expenses related to securing the Facility's condition and ongoing compliance with environmental permits and licenses, and to pay \$196,678.44 in distributions to Joining Members. Deposits into the D and D Account in the quarter included \$150,000.00 from the Target Value Reserve Fund in the Tip Fee Stabilization Account to fund distributions to the Joining Members, and \$53,788.40 received from Coastal's bondholders to reimburse amounts spent by the MRC to secure the Facility and to comply with environmental permits and licenses. All such costs had been reimbursed by the bondholders at the end of the quarter.
- Accounts Receivable from the following sources:
  - o Tip fees receivable of **\$532,067.06** for MSW delivered from Joining Members to back-up disposal facilities in the quarter.
  - o Tip fees receivable from Coastal of **\$611.01** for MSW from the Towns of Burlington, Lowell and Frenchboro, which paid an additional \$2.21 per ton to Coastal in prior quarters for not having been Charter Municipalities.
- The Tip Fee Stabilization Fund balance, which was **\$5,246,956.41** comprised of **\$5,237,748.51** in market value of investments and cash in the form of fixed income assets (US Treasury bills, US agency bonds and commercial bank CDs) and **\$9,207.90** in accrued interest. This fund is managed by First National Wealth Management, which is affiliated with First NB.

Withdrawals during the quarter include \$150,000 transferred to the D and D Account to fund distributions to the Joining Members, and \$90,000.00 transferred to the MRC Operating Account.

- The Contingency Account (formerly the Operating Budget Stabilization Account) balance of **\$286,756.15**, which is held in a liquid money market account at First NB. This account was used in the quarter to pay \$1,575,912.78 of disposal costs to back-up disposal facilities and to receive payment of \$1,524,136.54 in tip fees from Joining Members. Also, \$30,314.09 was transferred from this account to the MRC Operating Account.
- The Cash Collateral Agency Account balance, which was **\$1,507,934.56**, all held at First NB in the name of Coastal Resources of Maine, LLC for benefit of the MRC, valued as follows:
  - **\$1,506,803.43** held at First NB in the form of fixed income funds, short-term investment funds and money market funds.
  - **\$ 1,131.13** in accrued interest from fixed income assets.
- The loan principal of **\$1.5 million** provided to Coastal in February 2020. The loan was fully paid out in requisitions, but the principal, due as of June 15, 2020, has not been repaid. The MRC is owed **\$284,233** for interest and loan-related costs accrued through April 1, 2021.
- The Site owned by the MRC improved for development of the Hampden Facility, with book value of **\$6,214,505.22** on the basis of past expenditures for site acquisition and infrastructure development, adjusted consistent with auditor recommendations.

As Table 1 also shows, as of April 1, 2021, the joint venture of the MRC and the Joining Members had liabilities and payables of **\$618,453.42** comprised of the following:

- Distributions payable calculated as **\$126,636.89** per Table 3 and as described below.
- An amount of **\$2,366.90** to adjust the D and D Account balance for prior distributions to Joining Members that have not yet cleared that account.
- Accrued disposal cost payments of \$489,450.13 based on disposal fees incurred net of payments made to back-up disposal facilities through the end of the quarter.

Accounting for the Total Assets of \$15,601,939.64 and total liabilities and payables of \$618,453.42, as of the end of the quarter the MRC had a Net Position for the benefit of Joining Members of **\$14,983,486.22**.

#### **MRC quarterly financial statements: statement of activities and Change in Net Position**

Table 2 presents the additions (revenues) and deductions (expenditures) of the joint venture for the first quarter of 2021 and preceding quarters. The excess of revenues over expenditures, as adjusted

for changes in balance sheet items, is reconciled with the change in the Net Position over each quarter. Table 2 also shows transfers to the MRC Operating Fund in prior quarters. As shown:

- The MRC received revenue from tip fees for Joining Member MSW delivered and accepted through April 1, 2021, of **\$1,524,136.54**.
- The MRC received **\$53,788.40** from the Trustee to reimburse advances for Facility costs.
- The MRC earned a total of **\$43,115.10** in interest and dividends of investments during the quarter on its various funds in the quarter. Accrued interest declined by **\$10,464.94** during the quarter. In addition, the market value of investments depreciated by **\$111,753.59** during the quarter, which is attributable to negative market valuations of fixed income assets during a period of interest rate increases. Negative market valuations are realized on fixed income fund holdings, but not on assets such as individual bonds, notes or CDs that the MRC would hold until maturity. As of the end of the quarter, approximately 32 percent of fixed asset holdings were in individual bonds, notes or CDCs. The **\$71,250.00** in accrued interest and loan-related costs for the unsecured loan from the MRC to Coastal are not included in the totals above.
- The MRC incurred cash distributions to Joining Members of a net amount of **\$149,421.48** in the quarter.
- The MRC incurred disposal costs of **\$1,419,720.54** for disposal of Joining Member MSW in the quarter.
- The MRC advanced expenses of **\$46,764.88** related to securing the Facility in the quarter. There were no receivables from the Trustee at the end of the quarter.
- The MRC transferred a total net amount of **\$59,553.57** to the MRC Operating Fund during the quarter.

Accounting for the excess of additions over deductions and adjusting for payment lags due to accounts payable and receivable, the MRC experienced a Change in Position that was a net reduction of **\$354,096.40** in the quarter.

### **Distributions and transfers**

Table 3 shows the basis for the **\$126,636.89** in distributions payable by the MRC to Joining Members as follows:

- **\$86,049.62** for distribution to Joining Members to reduce the effective net disposal costs by \$5 per ton for those Joining Members that were Equity Charter Municipalities and by \$3 per ton for those Joining Members that were New Charter Municipalities and for the Town of Oakland. In the Joinder Agreements, Exhibit B, Section 2(c), the MRC is obligated to make such distribution

payments in the first 36 months after the Commercial Operation Date, which occurred on November 1, 2019.

- **\$40,587.27** for payment to the Cities of Bangor and Brewer and the Towns of Hampden and Orono, for per-ton distributions and budgeted fees not collected as a consequence of interim transportation arrangements that continued during the quarter.

To fund these payments, CRMC recommends that the MRC transfer \$125,000 from the Target Value Reserve Fund (held within the Tip Fee Stabilization Fund) to the D and D Account. In the 17 months since the Commercial Operation Date of November 1, 2019, which began the 36-month distribution period, if approved, MRC will have distributed \$788,205.25 including the distribution recommended herein. This is an excess of \$79,871.92 over the budgeted amount for distributions of \$708,333.33 for the first 17 months of the 36 month-period.

Per the above, the MRC has recognized tip fees from Joining Members of \$1,319,197.46 for MSW delivered to and accepted at back-up disposal facilities, in the quarter, corresponding to disposal costs incurred of \$1,419,720.54. This represents a cash loss for disposal service over the period of \$100,523.08. These cash losses might increase in the future as a consequence of changes in the arrangements for interim disposal and might continue until MSW is delivered to the Facility when it reopens. To prepare for potential cash losses, CRMC recommends that the MRC transfer **\$100,000.00** from the Tip Fee Stabilization Fund to the Contingency Account (formerly the Operating Budget Stabilization Account) at this time. The MRC projects that it can meet cash flow needs in the upcoming quarter for the D and D Account without transferring additional funds.

### **Reserve fund requirements and resources**

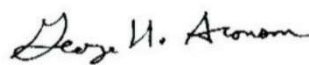
As of April 1, 2021, the MRC was able to satisfy the requirements for reserve funds in Exhibit B, Section 2 of the Joinder Agreements as follows:

Reserve fund requirement	Resources
\$5.0 million for actual expenditures for acquisition of the site and development of related infrastructure	Satisfied by expenditures in 2016 and 2017
\$1.167 million as the Closure Reserve Fund	Satisfied by funding expenditures from the Operating Fund
\$3.0 million for the Delivery Sufficiency Reserve Fund	The minimum balance requirement was waived by Coastal with the consent of its lenders as a condition precedent to the short-term interim loan to Coastal.

Up to \$7.0 million as the Building Reserve	Satisfied a covenant to keep a minimum balance of \$4.0 million in the Tip Fee Stabilization Fund, by \$1.5 million in the Cash Collateral Agency Account (after waiver of the minimum balance requirement by Coastal with the consent of its lenders) and by available cash in the Tip Fee Stabilization Account.
\$1.0 million for Bridge Waste transportation costs held in Tip Fee Stabilization Fund and D and D Account	The cost reimbursement period ended for the MRC at the Commercial Operation Date. The remaining funds are now included in the Target Value Reserve Fund.
Target Value Reserve Fund	<p>\$1,500,000 reserved          \$ 775,000 transferred through 1Q 2021  <u>\$ 125,000 transfer recommended in 2Q 2021</u>          \$ 900,000 remaining transferred or recommended</p> <p>\$ \$600,000 reserved after recommended transfer</p> <p>\$788,205.25 distributed or recommended for distribution since the Commercial Operation Date.</p>
Unrestricted fund balance in the Tip Fee Stabilization and D and D Accounts (excludes Minimum Balance requirement of \$4.0 million assumed to be suspended under current circumstances)	<p><b>\$5,246,956.41</b> in the Tip Fee Stabilization Account  <u><b>28,876.23</b> in the D and D Account</u>  <b>\$5,275,832.64</b>          (\$ 125,000.00) recommended transfer 2Q 2021  <u>(\$ 600,000.00) reserved for future distributions</u>  <b>\$4,550,832.64</b> remaining unrestricted balance</p>

If you have any further questions, please feel free to contact me.

Sincerely,



George H. Aronson, Principal

Attachments: Tables 1 through 3

**Table 1**  
**Joint Venture of the Joining Members of the Municipal Review Committee, Inc.**  
**Governmental Funds Balance Sheet / Statement of Net Position**  
**Quarterly Basis, 2Q 2019 through 1Q 2021, audited through 2Q 2019**

	Notes	Unaudited 1-Apr-21	Unaudited 1-Jan-20	Unaudited 1-Oct-20	Unaudited 1-Jul-20	Unaudited 1-Apr-20	Unaudited 1-Jan-20	Unaudited 1-Oct-19	Audited 1-Jul-19
<b>ASSETS</b>									
<b>Cash and cash equivalents</b>									
D and D Account (First National Bank)	1	28,876.23	68,645.20	240,955.52	224,949.65	380,500.41			
Custody Account (Bangor Savings Bank)		-	233.07	483.07	524.70	914.08	30,646.87	133,954.70	148,164.76
<b>Accounts Receivable</b>									
Receivable from Operating Account	2			-					
Tip Fees receivable for Joining Members MSW		532,067.06	737,006.14	744,475.65	486,912.77				
Tip fees receivable from Coastal for non-Charter JMs		611.01	611.01	611.01	611.01	546.46	390.46	182.70	316.63
Reimbursement receivable from bondholders for Facility costs		-	15,342.04	-	130,534.68				
<b>Investments</b>									
Tip Fee Stabilization Fund									
Account balance (at First National Wealth Management)	3	5,237,748.51	5,520,157.59	5,708,276.87	6,355,283.77	7,809,077.80	7,103,973.88	8,186,558.37	8,408,694.68
Accrued income	3	9,207.90	19,715.64	18,976.56	20,326.91	23,497.60	37,852.69	23,872.03	39,267.96
Account balance (at People's United Bank)						-	892,778.26		
Contingency Account (First National Bank WM)		286,756.15	368,794.83	126,394.18	33,212.54	5,458.61			
MRC Operating Budget Stabilization Fund (Peoples UB)						-	5,539.56	5,516.45	95,180.94
Cash Collateral Account/Delivery Sufficiency Fund	4								
Account balance (at First National Wealth Management)	3	1,506,803.43	1,532,869.70	1,512,301.20	1,509,643.78	1,538,712.73	3,070,115.93		
Accrued income (at First National Wealth Management)	3	1,131.13	1,088.33	2,094.72	3,474.74	928.15	4,555.67	18,908.11	6,160.35
Account balance (at People's United Bank)							506.70	3,042,163.93	3,040,450.22
Promissory Note (Interim Loan to Coastal Resources of Maine LLC)									
Loan principal	4	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000.00			
Accrued interest and cost reimbursement		284,233.00	212,983.00	139,358.00	57,742.00	46,106.00			
Value of Hampden site, improved (cost basis, allocated to Equity Charter Joining Member)	5	6,214,505.22	6,214,505.22	6,203,457.22	6,203,457.22	6,203,457.22	6,043,007.30	6,043,007.30	5,987,428.92
<b>TOTAL ASSETS</b>		15,601,939.64	16,191,951.77	16,197,384.00	16,526,673.77	17,509,199.06	17,189,367.32	17,454,163.59	17,725,664.46
<b>LIABILITIES AND NET POSITION</b>									
<b>Liabilities</b>									
Cash distributions payable, current quarter	6	126,636.89	149,421.48	158,796.36	141,312.70	121,858.07	141,627.95	161,670.27	152,295.96
Other amounts payable	6	2,366.40	59,305.30	84,418.87	126,443.98	304,560.63	248,876.15	175,983.17	206,586.40
Note proceeds set aside for pending requisitions	1					367,312.38			
Tip fees payable to disposal facilities for Joining Member MSW	6	489,450.13	645,642.37	326,998.78	324,982.81	-	-	-	-
<b>Statement of Net Position held for the benefit of Joining Members</b>		14,983,486.22	15,337,582.62	15,627,169.99	15,933,934.28	16,715,467.98	16,798,863.22	17,116,510.15	17,366,782.10
<b>TOTAL LIABILITIES AND NET POSITION</b>		15,601,939.64	16,191,951.77	16,197,384.00	16,526,673.77	17,509,199.06	17,189,367.32	17,454,163.59	17,725,664.46
<b>NOTES</b>									
1	2Q 2020 value Includes \$367,312.38 of note proceeds to be drawn for requisition in April 2020. Unencumbered cash balance in Custody Account was \$13,188.03 at end of 1Q 2020.								
2	Tip fees receivable from Joining Members based on MSW tons and disposal arrangement net of payments received as of 30 June 2020								
3	Investments valued per market conditions as of date shown to account for unrealized gains and losses. Accrued interest shown separately.								
4	The Cash Collateral Account is a reserve fund under account control agreement that requires approval from Coastal prior to withdrawal. Coastal and its lenders consented to withdrawal of \$1.5 million in the form of funding for a Promissory Note as an interim loan to Coastal and waived the minimum balance provision that would otherwise have precluded the withdrawal.								
5	Value includes the following per audit:								
	Investment from Joining Members that were Equity Charter Municipalities	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00	\$ 5,000,000.00
	Other investment prior to January 1, 2017	212,533.00	212,533.00	212,533.00	212,533.00	212,533.00	212,533.00	212,533.00	212,533.00
	Nonrefundable infrastructure investment paid to Maine DOT	24,223.50	24,223.50	24,223.50	24,223.50	24,223.50	24,223.50	24,223.50	24,223.50
	Other investment after January 1, 2017	977,748.72	977,748.72	966,700.72	966,700.72	966,700.72	806,250.80	806,250.80	306,542.00
		\$ 6,214,505.22	\$ 6,214,505.22	\$ 6,203,457.22	\$ 6,203,457.22	\$ 6,203,457.22	\$ 6,043,007.30	\$ 6,043,007.30	\$ 5,543,298.50
	Adjustment for payable from prior quarter	\$ 6,214,505.22	\$ 6,214,505.22	\$ 6,203,457.22	\$ 6,203,457.22	\$ 6,203,457.22	\$ 6,043,007.30	\$ 6,043,007.30	\$ 444,130.42
		\$ 6,214,505.22	\$ 6,214,505.22	\$ 6,203,457.22	\$ 6,203,457.22	\$ 6,203,457.22	\$ 6,043,007.30	\$ 6,043,007.30	\$ 5,987,428.92
	Investment after January 1, 2017, from prior quarter	\$ 977,748.72	\$ 966,700.72	\$ 966,700.72	\$ 966,700.72	\$ 806,250.80	\$ 806,250.80	\$ 306,542.00	
	Adjustment from prior quarter per audit							\$ 444,130.42	
	Progress payment paid/payable in quarter net of retainage		\$ 94,132.63						
			(83,084.63)			\$ 160,449.92		\$ 55,578.38	
		\$ 977,748.72	\$ 977,748.72	\$ 966,700.72	\$ 966,700.72	\$ 966,700.72	\$ 806,250.80	\$ 806,250.80	
6	Include the following amounts classified as payables								
	Member distribution checks not cleared	2,366.40	49,623.36	1,334.24	1,714.77	-	-	-	-
	Distributions payable in subsequent quarter	126,636.89	149,421.48	158,796.36	141,312.70	121,858.07	141,627.95	161,670.27	152,295.96
	Hampden construction site payables	-	-	83,084.63	83,084.63	304,560.63	144,110.71	144,110.71	144,110.71
	Amount payable to haulers for incremental haul costs	-	-	-	-	-	-	11,055.93	26,736.71
	Disposal costs payable to bypass facilities net of payments	489,450.13	645,642.37	326,998.78	324,982.81				
	Payables incurred for clearing and securing the Facility	-	9,681.94	-	41,644.58				
	Amount payable to reimburse Operating Account	-	-	-	-		104,765.44	20,816.53	35,738.98
		618,453.42	854,369.15	570,214.01	592,739.49	426,418.70	390,504.10	337,653.44	358,882.36



Table 2								
Joint Venture of the Joining Members of the Municipal Review Committee, Inc.								
Statement of Governmental Fund Revenues, Expenditures and								
Changes in Fund Balance/Statement of Activities								
Quarterly basis, 2Q 2019 through 1Q 2021, audited through 2Q 2019								
	Period	Unaudited	Unaudited	Unaudited	Unaudited	Unaudited	Unaudited	Unaudited
	from	1Q 2021	4Q 2020	3Q 2020	2Q 2020	1Q 2020	4Q 2019	3Q 2019
	to	1-Jan-21	1-Oct-20	1-Jul-20	1-Apr-20	1-Jan-20	1-Oct-19	1-Jul-19
		1-Apr-21	1-Jan-21	1-Oct-20	1-Jul-20	1-Apr-20	1-Jan-20	1-Oct-19
<b>ADDITIONS (revenue)</b>								
Revenue from operations								
	Tip fees received from Joining Members MSW	1,524,136.54	1,610,302.35	1,501,230.63	536,932.32			
	Tip fees receivable from Coastal (non-Charter JMs)				64.55	156.00	207.76	234.61
	Reimbursements received from bondholders for Facility costs	53,788.40	13,987.04	184,908.58				
Revenue from investments								
	Interest and dividend income net of fees							
	D and D (Custody) Account	(214.78)	(79.50)	86.87	(401.43)	58.19	234.90	427.66
	Cash Sweep Account (closed 2Q 2019)							
	Tip Fee Stabilization Fund - net earnings	34,922.67	40,954.08	15,505.68	30,908.21	46,999.45	30,734.46	61,170.72
	Tip Fee Stabilization Fund - change to accrued income	(10,507.74)	739.08	(1,350.35)	(3,170.69)	(14,355.09)	13,980.66	(15,395.93)
	Tip Fee Stabilization Fund - appreciation (depreciation)	(77,331.75)	(9,940.73)	12,487.42	98,631.83	(40,068.12)		(1,122.19)
	Contingency Account (Op Budget Stab) - net earnings	51.65	110.08	24.06	4.11	(80.95)	23.11	335.51
	Cash Collateral Account - net earnings	8,355.56	18,836.77	7,678.35	16,937.10	19,996.21	14,106.26	14,461.47
	Cash Collateral Account - change to accrued income	42.80	(1,006.39)	(1,380.02)	2,546.59	(3,627.52)		
	Cash Collateral Account - appreciation (depreciation)	(34,421.84)	1,731.73	(5,020.93)	(19,006.05)	(1,906.07)		
	Promissory Note (interim loan to Coastal)	-						
	Accrued interest and cost reimbursement	71,250.00	73,625.00	81,616.00	11,636.00	46,106.00		
	<b>TOTAL REVENUE (ADDITIONS)</b>	<b>1,570,071.51</b>	<b>1,749,259.51</b>	<b>1,795,786.29</b>	<b>675,082.54</b>	<b>53,278.10</b>	<b>59,287.15</b>	<b>60,111.85</b>
<b>DEDUCTIONS (expenditures)</b>								
	Joining Member distributions and reimbursements	149,421.48	158,796.36	141,312.70	121,858.07	141,627.95	161,670.27	214,771.65
	Distributions/adjustments to members	(49,623.36)	(110,020.88)	(2,959.11)				
	Disposal costs incurred for Joining Member MSW	1,419,720.54	1,741,156.49	1,770,792.44	581,076.47			
	Expenses paid to secure the Facility	46,764.88	16,538.40	94,593.66	837,761.75			
	Transfer to Operating Fund	59,553.57	130,407.46	250,000.00	27,000.00	119,580.71	162,413.15	172,184.84
	<b>TOTAL EXPENDITURES (DEDUCTIONS)</b>	<b>1,625,837.11</b>	<b>1,936,877.83</b>	<b>2,253,739.69</b>	<b>1,567,696.29</b>	<b>261,208.66</b>	<b>324,083.42</b>	<b>386,956.49</b>
	<b>EXCESS OF ADDITIONS OVER DEDUCTIONS</b>	<b>(55,765.60)</b>	<b>(187,618.32)</b>	<b>(457,953.40)</b>	<b>(892,613.75)</b>	<b>(207,930.56)</b>	<b>(264,796.27)</b>	<b>(326,844.64)</b>
<b>ADJUSTMENTS</b>								
	Change in cash distributions payable to Joining Members	(22,784.59)	(9,374.88)	(17,103.13)	(19,454.63)	(35,914.60)	(52,850.66)	21,228.92
	Change in other amounts payable	(56,938.90)	(108,198.20)	39,628.62	221,476.00			
	Change in receivables	(15,342.04)	15,342.04	(130,534.68)	130,534.68			(234.61)
	Other adjustment	1,673.81	7,731.50	1,635.44				
	Change in JM tip fees receivable	(204,939.08)	(7,469.51)	257,562.87				
	Paid for Hampden site improvement		(11,048.00)		(221,476.00)			
	Paid to Hampden Water District							
	Change in book value of Hampden site improvements		11,048.00			160,449.92	-	55,578.38
	Total adjustments	(298,330.80)	(101,969.05)	151,189.12	111,080.05	124,535.32	(52,850.66)	76,572.69
	<b>Adjusted Excess of Additions over Deductions</b>	<b>(354,096.40)</b>	<b>(289,587.37)</b>	<b>(306,764.29)</b>	<b>(781,533.70)</b>	<b>(83,395.24)</b>	<b>(317,646.93)</b>	<b>(250,271.95)</b>
<b>CHANGE IN NET POSITION</b>								
	End of period	14,983,486.22	15,337,582.62	15,627,169.99	15,933,934.28	16,715,467.98	16,798,863.22	17,116,510.15
	Start of period	15,337,582.62	15,627,169.99	15,933,934.28	16,715,467.98	16,798,863.22	17,116,510.15	17,366,782.10
	<b>Change in Net Position over Period</b>	<b>(354,096.40)</b>	<b>(289,587.37)</b>	<b>(306,764.29)</b>	<b>(781,533.70)</b>	<b>(83,395.24)</b>	<b>(317,646.93)</b>	<b>(250,271.95)</b>

Table 3													
MRC Distributions to Joining Members per Joinder Agreements, Exhibit B, Section 2(c)													
Joining Members				Tons by month			Tonnage	Tonnage				Tip Fee @ \$2.21 per ton	
	EDA	Equity/New		Jan-21	Feb-21	Mar-21	Adjustments	Total	Rate	Distribution	Distribution adjustments		Adjusted total
Abbott	140	New		10.00	10.92	10.92		31.84	\$ 3.00	95.52		95.52	
Albion	900	Equity		73.72	47.12	70.32		191.16	\$ 5.00	955.80		955.80	
Alton	290	Equity		26.09	23.65	30.07		79.81	\$ 5.00	399.05		399.05	
Piscataquis Co (Atkinson)	131	Equity		11.76	8.02	12.58		32.36	\$ 5.00	161.80		161.80	
Bangor	28,000	Equity		814.87	726.13	873.65		2,414.65	\$ 5.00	12,073.25		12,073.25	
Bar Harbor	5,056	Equity		194.44	186.55	234.35		615.34	\$ 5.00	3,076.70		3,076.70	
Belfast	700	New		38.98	30.71	61.68		131.37	\$ 3.00	394.11		394.11	
Blue Hill/Surry	4,000	Equity		295.22	242.02	321.20		858.44	\$ 5.00	4,292.20		4,292.20	
Boothbay Region	4,500	Equity		287.03	224.95	317.59		829.57	\$ 5.00	4,147.85		4,147.85	
Bowerbank	33	New		2.96	2.02	3.17		8.15	\$ 3.00	24.45		24.45	
Bradley	400	Equity		40.34	37.44	41.93		119.71	\$ 5.00	598.55		598.55	
Brewer	5,275	Equity		255.04	226.08	286.71		767.83	\$ 5.00	3,839.15		3,839.15	
Brooks	417	Equity		23.24	16.32	24.63		64.19	\$ 5.00	320.95		320.95	
Brownville	575	Equity		42.16	38.86	56.28		137.30	\$ 5.00	686.50		686.50	
Bucksport	1,000	Equity		80.14	67.65	80.32		228.11	\$ 5.00	1,140.55		1,140.55	
Burlington/Lowell	260	Non		23.84	24.20	29.89		77.93	\$ -	-		-	\$172.23
Carmel	1,150	Equity		93.40	91.78	119.85		305.03	\$ 5.00	1,525.15		1,525.15	
Castine	200	New		8.45	16.82	8.51		33.78	\$ 3.00	101.34		101.34	
Central Penobscot	2,500	Equity		228.51	171.22	199.28		599.01	\$ 5.00	2,995.05		2,995.05	
Cherryfield	478	New		35.24	29.88	49.43		114.55	\$ 3.00	343.65		343.65	
Chester	414	New		27.99	29.00	39.59		96.58	\$ 3.00	289.74		289.74	
China	996	Equity		89.94	87.79	93.11		270.84	\$ 5.00	1,354.20		1,354.20	
Clifton	435	Equity		37.11	25.88	28.04		91.03	\$ 5.00	455.15		455.15	
County of Aroostook	23	New		-	-	-		-	\$ 3.00	-		-	
County of Piscataquis	34	New		14.77	10.50	11.50		36.78	\$ 3.00	110.33		110.33	
Cranberry Isle	50	New		-	-	-		-	\$ 3.00	-		-	
Dedham	350	Equity		28.38	25.30	29.15		82.83	\$ 5.00	414.15		414.15	
Dixmont	153	New		13.51	68.21	10.74		92.46	\$ 3.00	277.38		277.38	
Dover - Foxcroft	2,200	Equity		205.61	140.19	219.85		565.65	\$ 5.00	2,828.25		2,828.25	
Eddington	864	Equity		82.13	59.38	59.75		201.26	\$ 5.00	1,006.30		1,006.30	
Franklin	197	New		23.09	18.29	28.06		69.44	\$ 3.00	208.32		208.32	
Freedom	115	New		11.23	8.42	12.70		32.35	\$ 3.00	97.05		97.05	
Frenchboro	18	Non		3.27	2.80	-		6.07		-		-	\$13.41
Garland	215	New		12.96	12.96	15.62		41.54	\$ 3.00	124.62		124.62	
Guilford	1,256	Equity		111.92	103.96	130.66		346.54	\$ 5.00	1,732.70		1,732.70	
Hampden	3,400	Equity		171.54	139.42	170.45		481.41	\$ 5.00	2,407.05		2,407.05	
Holden	966	Equity		59.10	50.92	54.49		164.51	\$ 5.00	822.55		822.55	
Hudson	146	New		15.68	26.40	43.73		85.81	\$ 3.00	257.43		257.43	
Knox	410	New		14.76	13.88	8.39		37.03	\$ 3.00	111.09		111.09	
Lee	447	Equity		31.34	26.25	34.43		92.02	\$ 5.00	460.10		460.10	
Levant	1,000	Equity		78.32	71.36	94.40		244.08	\$ 5.00	1,220.40		1,220.40	
Lucern	301	Equity		23.22	20.70	23.85		67.77	\$ 5.00	338.85		338.85	
Mariaville	142	Equity		11.91	7.26	11.88		31.05	\$ 5.00	155.25		155.25	
Mattawamkeag	312	Equity		22.84	23.43	23.72		69.99	\$ 5.00	349.95		349.95	

**Table 3**

**MRC Distributions to Joining Members per Joinder Agreements, Exhibit B, Section 2(c)**

[illegible]

**Reimbursements of Lost Fee Collections due to Interim Disposal Arrangement per Joinder Agreements, Exhibit B, Section 2(c)**

[illegible]