



MRC Annual Meeting

December 14, 2022

Orono Town Office & Virtual

Agenda

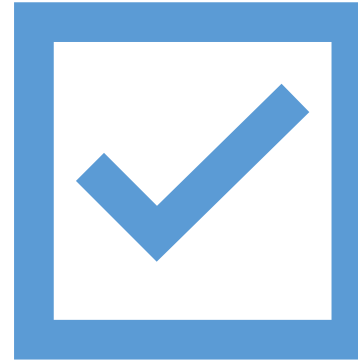
Karen Fussell

- Welcome
- Election Results
- Treasurer's Report
- Year in Review
- Haley Ward
- Commonwealth Resource Management
- Revere Capital Advisors
- Comments from the Board
- Public Comment

Election

Karen Fussell, MRC President

- MRC Board Members
- Election Process
- Nominations



Election Results

Karen Fussell, MRC President

- Robert Butler, Town of Waldoboro Selectman, Received 33% of Member votes
- Ella Bowman, Town of Oakland, Town Manager, Received 24% of Member votes
- Tony Smith, Town of Mt. Desert Resident, Received 24% of Member votes
- Paula Scott, Town of Hampden Town Manager, Received 11% of Member votes
- Eric Treworgy, Town of Surry Selectman, Received 8% of Member votes

Thank you, Dana!



Treasurer's Annual Report

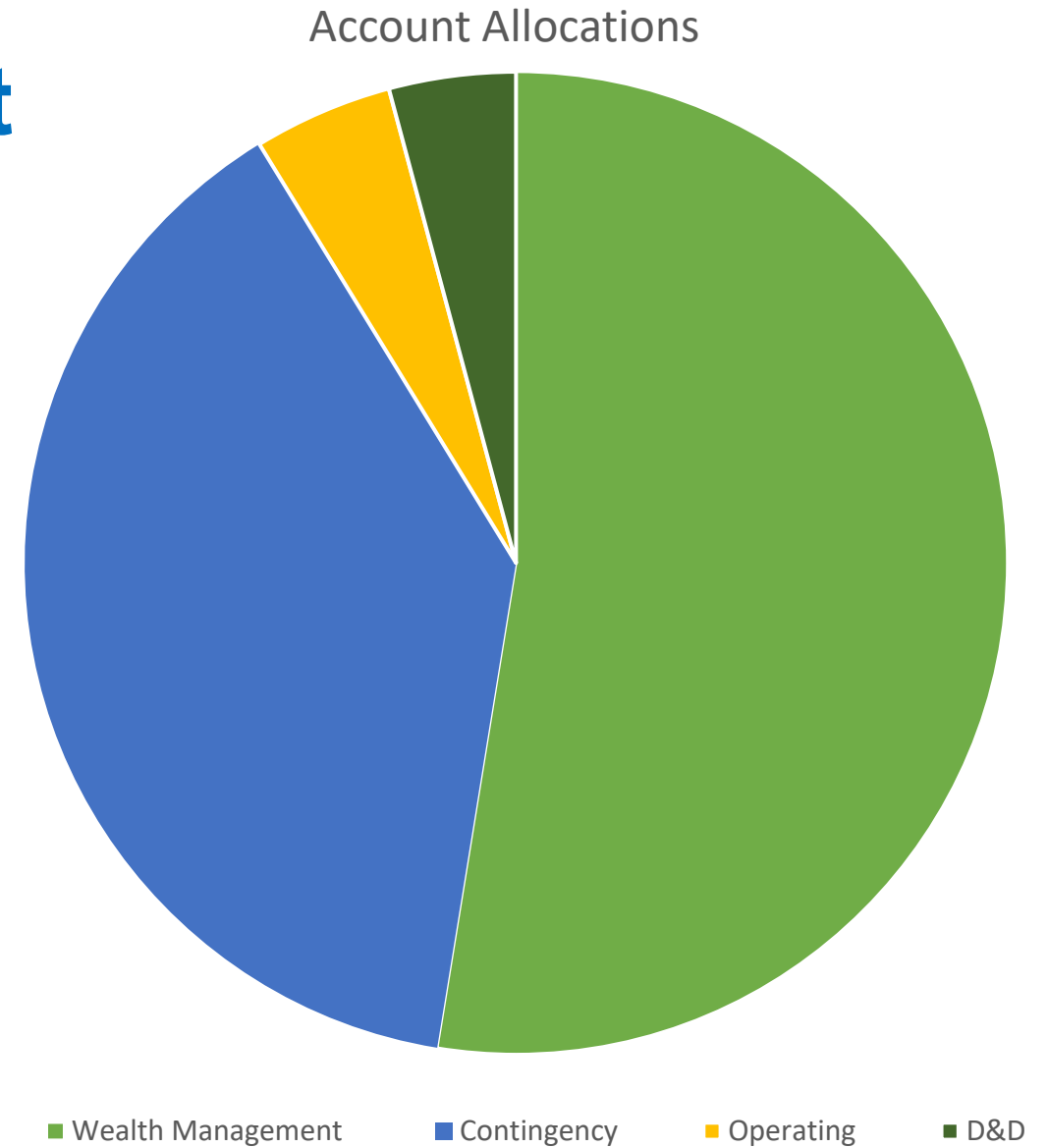
Sophie Wilson, MRC Treasurer

- Cash Balances on Account
- 2023 Draft Budget Overview & Adoption Process
- 2023 Member Tip Fee CPI adjustment
 - <https://www.bls.gov/news.release/pdf/cpi.pdf>
 - 7.11%
 - \$82.69 per ton

Treasurer's Annual Report

Sophie Wilson, MRC Treasurer

- \$1,359,643 Wealth Management Account
 - \$1,000,604 Contingency Account
 - \$ 118,532 Operating Account
 - \$ 107,961 Distribution & Development
- \$2,586,740



PROJECTED 2023 INCOME

(w/Sale of Hampden Plant)

	FY 2022 Approved Budget	FY 2023 Proposed Budget	Difference 2023 vs. 2022
Municipal Dues	\$ 167,798	\$ 168,750	\$ 952
Annual Lease Payments	\$ 82,362	\$ 129,800	\$ 47,438
MRC Management Fees	\$ -	\$ 405,000	\$ 405,000
Use of Fund Balance	\$ 387,698	\$ -	\$ (387,698)
TOTAL EXPENSES	\$ 637,858	\$ 703,550	\$ 65,692

PROJECTED 2023 EXPENSES

(w/Sale of Hampden Plant)

	FY 2022 Approved Budget	FY 2023 Proposed Budget	Difference 2023 vs. 2022
Administration	\$ 179,100	\$ 308,200	\$ 129,100
Financial Services	\$ 25,700	\$ 22,500	\$ (3,200)
Technical Consulting	\$ 78,000	\$ 105,000	\$ 27,000
Legal Services	\$ 70,000	\$ 65,000	\$ (5,000)
Miscellaneous	\$ 2,000	\$ 10,000	\$ 8,000
Contingency	\$ 13,058	\$ 60,000	\$ 46,942
Expense to Secure CRM	\$ 270,000	\$ 30,000	\$ (240,000)
Transfer to Invested Funds	\$ -	\$ 102,850	\$ 102,850
TOTAL EXPENSES	\$ 637,858	\$ 703,550	\$ 65,692

PROJECTED 2023 INCOME

(w/o Sale of Hampden Plant)

	FY 2022 Approved Budget	FY 2023 Proposed Budget	Difference 2023 vs. 2022
Municipal Dues	\$ 167,798	\$ 168,750	\$ 952
Annual Lease Payments	\$ 82,362	\$ -	\$ (82,362)
MRC Management Fees	\$ -	\$ -	\$ -
Use of Fund Balance	\$ 387,698	\$ 346,250	\$ (41,448)
TOTAL EXPENSES	\$ 637,858	\$ 515,000	\$ (122,858)

PROJECTED 2023 EXPENSES

(w/o Sale of Hampden Plant)

	FY 2022 Approved Budget	FY 2023 Proposed Budget	Difference 2023 vs. 2022
Administration	\$ 179,100	\$ 210,200	\$ 31,100
Financial Services	\$ 25,700	\$ 29,000	\$ 3,300
Technical Consulting	\$ 78,000	\$ 103,000	\$ 25,000
Legal Services	\$ 70,000	\$ 78,000	\$ 8,000
Miscellaneous	\$ 2,000	\$ 4,800	\$ 2,800
Contingency	\$ 13,058	\$ 40,000	\$ 26,942
Expense to Secure CRM	\$ 270,000	\$ 50,000	\$ (220,000)
Transfer to Invested Funds	\$ -	\$ -	\$ -
TOTAL EXPENSES	\$ 637,858	\$ 515,000	\$ (122,858)

2022 Lookback

Michael Carroll, MRC Executive Director

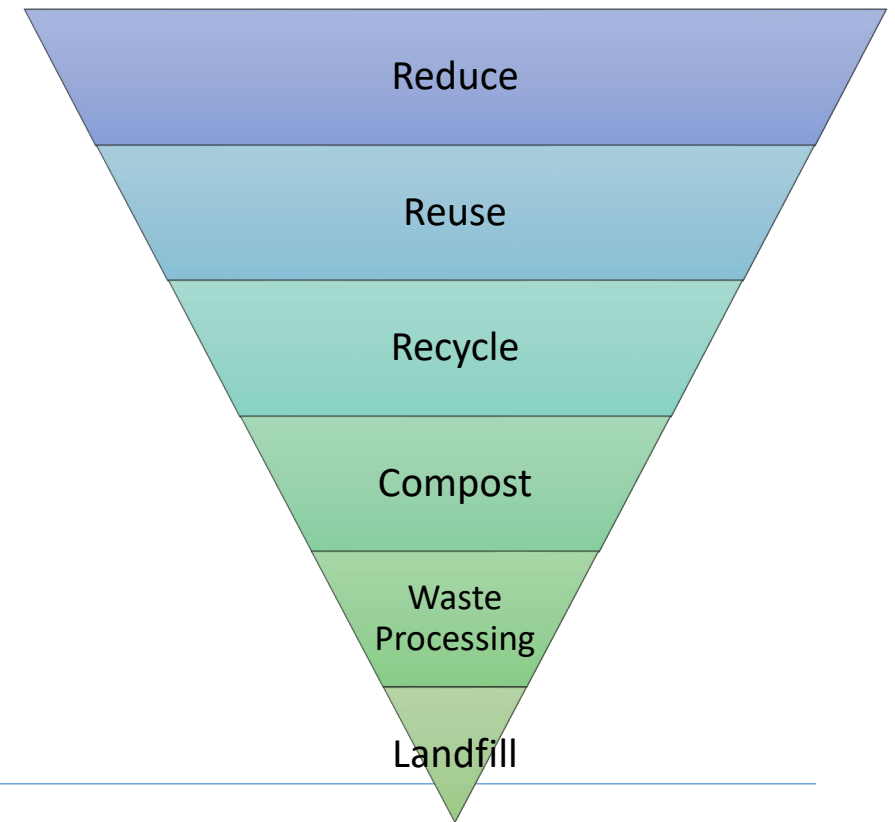
- What has happened
- Progress since MRC ownership
- Moving Forward 2023 Plans



Processing and recycling infrastructure

Denis St. Peter, PE, President & CEO Haley Ward, Inc.

- Title 38, §2101: Solid Waste Management Hierarchy
 - <https://legislature.maine.gov/statutes/38/title38sec2101.html>
 - *“It is the policy of the State to plan for and implement an integrated approach to solid waste management for solid waste generated in this State”*



Processing and recycling infrastructure

Denis St. Peter, PE, President & CEO Haley Ward, Inc.

- Title 38, §2101: Solid Waste Management Hierarchy
 - <https://legislature.maine.gov/statutes/38/title38sec2101.html>
 - Waste Reduction and diversion
 - *“It is the policy of the State to actively promote and encourage waste reduction measures from all sources and **maximize waste diversion efforts by encouraging new and expanded uses of solid waste generated in this State as a resource.**” [emphasis added]*

Processing and recycling infrastructure

Denis St. Peter, PE, President & CEO Haley Ward, Inc.

- Title 38, §1302: Declaration of policy
 - <https://legislature.maine.gov/statutes/38/title38sec1302.html>
 - *“The Legislature also finds that direct state action is needed to assist municipalities in separating, collecting, recycling and disposing of solid waste, and that sound environmental policy and economics of scale dictate a preference for public solid waste management planning and implementation on a regional and state level.”*
- Title 38, §1304-B: Delivery of solid wastes to specific waste facilities
 - <https://legislature.maine.gov/statutes/38/title38sec1304-B.html>
 - *“Subject to the provisions of [chapter 24](#), the State requires each municipality to provide for disposal services for domestic and commercial solid waste generated within the municipality.”*

Processing and recycling infrastructure

Denis St. Peter, PE, President & CEO Haley Ward, Inc.

- Regional Approach Success
- Economies-of-scale
- Existing Infrastructure
- Difficulty in forming (or reforming) regional entities
- Continue opportunities to lead the region

Facility Performance History

George Aronson, Principal
Commonwealth Resource Management

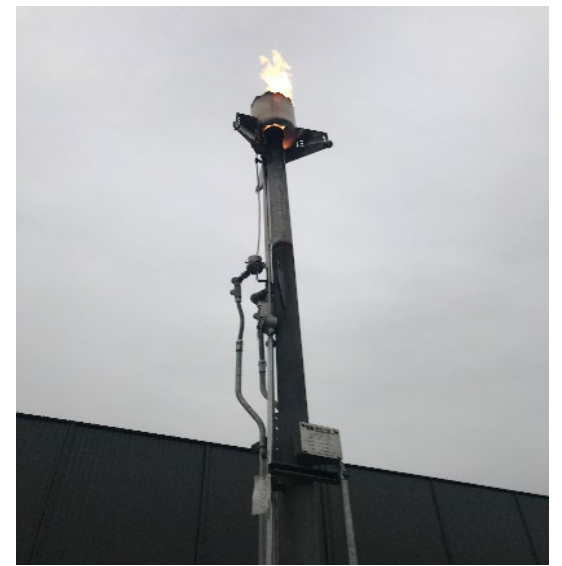
- First MSW accepted April 2019
- Performance testing October 22-28, 2019
- Start-stop operations through May 27, 2022



	Actual	Standard
MSW processed in 3 days	1279 tons	1200 tons
MSW processed in 3 hours	159 tons 53 tons/hr	135 tons 45 tons/hr
Diversion per mass balance	54.1%	50.0%

- Sold all recovered materials
- Produced quality pulp and briquettes
- Produced more bio-gas than anticipated
- Produced ADC approved for landfill use

Facility products: HDPE, OCC, pulp, gas, briquettes, flags



Revere Capital Advisors, LLC



Revere Capital Advisors, LLC

- Who we are /overview
- Where we are today
- Phases and timeline for reopening and operations

Comments from the Board

- Who we are
 - Municipal Officials
- Strength in numbers
- Municipal Waste Solutions Value to the Community (recycling/residents)
- Town Management Perspective
- MRC Vision for MWS and beyond
 - Legislation
 - Recycling
 - EPR
 - Bulky waste

Members MSW Options

Thank you!

- Members
- Governor Mills
- Senator Collins
- Town of Hampden (Host Community)
- DEP Team
- Waste Management
- PERC
- Former creditors of CRM
- Consultants and vendors
 - Commonwealth Resource Management
 - Eaton Peabody
 - Haley Ward
- MMA
- And to everyone who has supported and assisted us!

Public Comment

2023 MRC Board Meetings

Members Welcome to Attend!

January 25

Finance Committee: 9:30 AM

Board Meeting: 10 AM

Location: TBD

July 26

Finance Committee: 9:30 AM

Board Meeting: 10 AM

Location: TBD

April 26

Finance Committee: 9:30 AM

Board Meeting: 10 AM

Location: TBD

October 25

Finance Committee: 9:30 AM

Board Meeting: 10 AM

Location: TBD

THANK YOU!

Questions?

Please contact

Michael Carroll

MRC Executive Director

execdirector@mrcmaine.org

(207) 664-1700

www.mrcmaine.org